# Krause Fund Research Spring 2023

April 18, 2023

Stock Rating:

BUY

# **Industrials**

Huntington Ingalls Industries

(NYSE: HII)

Target Price: \$271 - \$281 Current Price: \$211.45

81

#### **Analysts**

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#### **Investment Thesis**

We recommend a **BUY** rating on Huntington Ingalls Industries. Our valuation shows that Huntington Ingalls is currently trading at almost 30% below the target price. We believe it is poised for growth and continual market share superiority.

#### **Thesis Drivers**

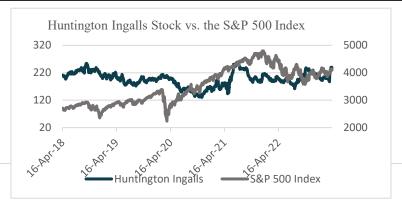
**Dominant market share:** Huntington is a dominant force in the production of U.S. Navy surface combatants with a 70% naval fleet makeup. This long-standing relationship and revenue stream allows Huntington to have consistent revenue from the Department of Defense and has allowed them to grow and revolutionize maritime combat.

**Geopolitical tension:** War is on the cusp of occurring in the South China Sea due to tensions rising between China and Taiwan. This altercation could cause an increase in the demand for Huntington products since the United States is siding with Taiwan by denouncing the aggression of China.

#### **Thesis Risks**

**Revenue sources:** Due to the nature of the aerospace and defense industry, the United States government represents almost all of Huntington's revenue. This could be a large potential risk if defense spending were to be cut by Congress.

Commodity price volatility: Huntington's main input and cost for the production of aircraft carriers, assault ships, and submarines is steel. Due to this main input being susceptible to market swings, it leaves Huntington relying on stable pricing to maintain good margins and growth.



### Valuation Summary

Discounted Cash Flow Analysis: \$276.21
Relative EV/EBITDA Model: \$223.45
Dividend Discount Model: \$197.27

### Company Overview

Huntington Ingalls Industries, Inc. is a global defense contractor and the largest shipbuilding company in the United States. It operates through the following business segments: Ingalls, Newport News, and Mission Technologies. Its Ingalls and Newport News segments focus on manufacturing, while the Mission Technologies segment provides services such as reconnaissance and surveillance. Huntington Ingalls was founded on August 4, 2010, as a spinoff of Northrop Grumman. The company is headquartered in Newport News, VA.

#### Statistical Highlights

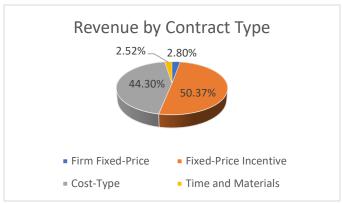
Stock Price 52-Week Range:	194.36-260.02
Financials Market Cap:	8,515M
WACC:	6.81%
Beta:	0.69
2022 Sales: 2023E Sales:	10.676M 11.744M
LTM EPS:	14.44
2022 Dividend Yield:	2.36%
Margins and Ratios	
Gross Margin:	16.84%
Profit Margin:	5.42%
ROA:	18.11%
Quick Ratio:	0.38 0.72
Debt-to-Equity: EV/EBITDA Ratio LTM:	12.5

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### Company Analysis

#### **Revenue Segments**

Huntington Ingalls Industries, Inc. generates its revenue from three segments. Huntington Ingalls has named these segments Ingalls, Newport News, and Mission Technologies. Huntington Ingalls Industries, Inc. develops most of its revenue from United States government contracts attributed to the U.S. Navy, U.S. Coast Guard, the Department of Defense, the Department of Energy, and other federal agencies. In the most recent fiscal year of 2022, Huntington Ingalls Industries had approximately 99.5% of its revenues from the United States Government. These revenues come from selling contracts for Huntington to complete their projects. The contract types are firm-fixed price, fixed-price incentive, cost-type, or time and materials. The breakdown of each contract type's contribution to total revenue is shown as follows:



Data from Krause Fund Model – Historical data from 10-K

#### **Contract Type Explanation**

#### **Firm Fixed Price Contracts**

These contracts are made between Huntington Ingalls and another party with a predetermined price.

#### **Fixed-Price Incentive Contracts**

These contracts function similarly to firm-fixed price, but Huntington may receive incentive payments or incur financial penalties based on the company's performance during production.

#### **Cost-Type Contracts**

These contracts allow Huntington to be paid based on the costs associated with the production process. The buyer assumes more risk in these contracts, which are more common in experimental and newer technologies.

#### **Time and Materials Contracts**

These contracts ensure that Huntington Ingalls has direct labor costs covered hourly, plus any material costs.

#### Ingalls

In 2022, the Ingalls segment accounted for 23.8% of Huntington's total revenue. <sup>1</sup> This segment specializes in small-medium-sized military ships. The three products attributable to total revenue from the Ingalls segment are Amphibious Assault Ships, Surface Combatants, and Coast Guard Cutters. Huntington Ingalls reports both Surface Combatants and Coast Guard Cutters as joint revenue. The U.S. Government makes up 100% of the customer base for these revenues. Within the Ingalls segment, the Amphibious Assault Ships make up 55.43% of Ingalls's revenue, while the combined revenue of the Surface Combatants and Coast Guard Cutters make up 44.57% of Ingalls's revenue. <sup>1</sup> The contract type of Ingalls is broken down into 0.31% fixed term-price, 93.05% fixed-price incentive, and the remaining 7.11% in cost-type contracts. <sup>1</sup>

### **Ingalls Projection**

On March 31<sup>st</sup>, the United States Navy awarded Huntington Ingalls a \$1.54B fixed-price incentive contract to build an amphibious transport dock, "LPD 32." Out of the \$1.54B, Ingalls was initially awarded a \$240M advance from the Navy in June 2022, and the remaining \$1.3B in March. This contract alone would make up more than half of 2022's segment revenue. Our group believes that, because of the Navy's reliance on Huntington for new projects, this segment will continue to grow 15% in 2023 at a compound annualized growth rate (CAGR) of 8.59%.

#### **Newport News**

In 2022, Newport News made up 54.1% of Huntington's total revenue.<sup>1</sup> The Newport News segment focuses on ships larger than the Ingalls segment. This segment's three products are Aircraft Carriers, Submarines, and classified products. Aircraft Carriers make up 54.7% of segment revenue, while Submarines and classified products make up 34.2% and 11.1%, respectively. The United States Government makes up 99.9% of customers, with the other 0.01% being commercial customers. The contract type for this segment is broken down into 0.24% firm-fixed price, 51.42% fixed-price incentive, and the reaming 48.26% from cost-type contracts.<sup>1</sup>

#### **Mission Technologies**

In 2022, Mission Technologies made up 22.1% of Huntington's total revenue. This segment has been the significant driver for Huntington's service revenues, as it is the company's technology and consulting segment. Historically, Mission Technologies has provided the services of mission-based solutions, government and energy services, and oil and gas services. However, the sales from government and energy services have been declining since 2019, and the company reported \$0 in total sales from this line. Mission-Based solutions make up 81.69% of Mission Technologies' revenue, while oil and gas services make up 18.31%. The contract type for this segment is broken down into 12.2% from firm-fixed

price, 75.96% from cost-type, and 11.85% from time and materials.<sup>1</sup>

The revenue generated by Huntington is not cyclical and is driven based on the timing of government contract awards, the incurrence of contract costs, contract estimation, and delivery of the product. The time frame of building a nuclear and nonnuclear ship can extend to over five years, demonstrating the immense amount of time it takes to design, construct, and deliver a U.S. military ship. In 2022, about 50% of revenue was under fixed-price incentive contracts, 44% were cost-type contracts, 3% under time and material contracts, and 3% under firm fixed-price contracts. It is crucial to analyze the contract breakups for aerospace and defense contractors since the main inputs for many are commodities and, in turn, can fluctuate during times of economic distress. Having a high percentage of non-fixed contracts is more favorable for Huntington Ingalls Industries since it can pass the cost of raw materials onto the consumer. The United States is the sole nation of Huntington products and services.

### **Economic Analysis**

#### Inflation

Inflation is the devaluation of a currency, decreasing a company's purchasing power with the respective currency. Purchasing the necessary raw materials in the aerospace and defense industry is essential to overall revenue, as the goods require extensive upfront inputs. Because of the necessity of large amounts of commodities, inflation is a key economic factor in the health of Huntington Ingalls's operations. The Consumer Price Index (CPI) and the Producer Price Index (PPI) are two economic indicators used to measure inflation. Because our group is examining inflation based on the price of producer inputs, we will analyze PPI only. In March 2023, the preliminary change in price across all commodities was a 1.2% decrease from March 2022.3 Within ships and boats; there was a preliminary change of a 3.3% increase. Since January 2012, there has been an average annual change in PPI of 2.79%, whereas ships and boats see an average change of 2.06%. Despite the PPI increase across all goods being higher than those in ships and boats, both have increased quickly over the past few years. We expect inflation to remain above 2% through our projection period as geopolitical conflict increases the commodities with ships and boats. This prediction could cause problems for Huntington Ingalls because more than half of the company's contracts are classified as a fixed cost. With rising input prices for projects that take over a year, the agreed-upon price in fixed contracts becomes relatively lower. This change causes Huntington Ingalls to have fixed revenues on these projects while paying more to complete their processes. Below is a chart comparing the change in commodity prices against the change in ship and boat prices.



Source: 11

#### **GDP Growth**

Gross domestic product (GDP) measures a country's total value of finished goods and services. The industrial sector is closely correlated with GDP changes, as the sector is highly cyclical. Because of its correlation with GDP, we have chosen the measure to be a significant one to forecast for our report. Over the next 12 months, we expect there to be low, if any, GDP growth. J.P. Morgan's research estimates United States GDP growth to be only 1.0%. High federal funds rates, energy costs, and struggling supply chain and global trade infrastructure are large drivers of this low growth. The Conference Board estimates exports to drop 2% YoY in Q1 and Q2 of 2023. The same estimates expect exports to not increase until late 2023 into early 2024. On the other side, imports will be down 1.0% and 1.7% in Q1 and Q2 of 2023, respectively. Imports are not expected to pick up again until Q4 of 2023. Given the effects, our GDP estimates are significant to the industrial sector, and our relevant 12-month GDP growth is pessimistic. Over the next 2-3 years, we expect lagging effects, such as sticky inflation and unemployment, to have more effect on markets. Other effects, such as the Producer Price Index, are expected to affect the employment rate and production. The effects of the increase in PPI are not yet apparent in the economy, but we believe that, without a decrease in the federal funds rate, the effects will reveal themselves sometime in 2024.

### Supply Chain and Chinese Manufacturing

The Russia-Ukraine conflict and China's Covid-19 restrictions have been at the forefront of supply chain problems since 2020; however, they have begun improving. China has had a zero-covid policy which has resulted in various lockdowns. For example, when Shanghai was in lockdown in April (2022), many tech companies could not receive imports. The state of supply chain problems is highly reliant on China's policies and the ability of the US to receive imports from China. This factor

is important to industrials because the industrials sector depends on transferring these goods and acquiring the materials necessary for subsectors within the industrials sector. Currently, supply chain disruption has become a norm for almost all manufacturing companies, directly affecting production and profit. Most manufacturing companies a part of the Manufacturing Alliance have reported a negative impact on profits of up to 13%.6 One of the most impactful aspects of supply chain is the increasing shipping costs. This can be seen in the chart from Oxford Economics' research on the supply chain below, as shipping costs are one of the top operational concerns. We predict that the supply chain issues such as high shipping costs, shipping congestion, shortages, and delivery disruptions will continue into the start of 2023. However, we think these problems will work themselves out as restrictions are lifted, and companies continue looking for alternatives. By the end of 2023, supply chain issues will be less of an expense to companies.

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Source: 7

#### **Geopolitical Conflict**

Given that Huntington Ingalls is the leading defense contractor for the U.S. Navy, it is necessary to analyze the factors that play into why the Navy would buy goods from Huntington. In January 2023, four-star Air Force General Mike Minihan wrote to all his air commanders that he expects the United States to engage in combat with China in 2025. His reasoning was based on the upcoming United States and Taiwan elections. In the same month, the Chinese military conducted drills around Taiwan by deploying 71 aircraft and nine naval vessels close to Taiwan. If the United States engages in war with China as General Minihan predicts, the country will have to cross the Pacific Ocean. Because Huntington is the primary supplier of warships to the United States Navy, there is a high chance the U.S. will call on Huntington to supply the ships used in the battle against China. We expect defense spending from the United States to increase through at least 2025 as geopolitical tensions rise.

### **Unemployment**

Labor shortages threaten the industrial sector; too many open positions and too few looking to fill them. For Huntington Ingalls, making advanced ship technology requires a specific skill set that is uncommon within the broader labor market. If unemployment within the industrials sector increases, we expect Huntington to suffer even more shortages. As much of the industrial sector becomes more capital-intensive and less labor-intensive, companies will be looking to invest more in technology that can fill some of these open positions that people aren't flocking to as frequently as they used to.

### **Capital Markets Forecast**

Since January 1st, 2022, the past twelve months of the aggregate performance of the industrial sector has not been positive. The industrial sector saw a sharp decline and a sharp climb in 2022. Between the start of 2022 to mid-June, The Vanguard Industrial Index Fund (\$VIS) fell over 20%. From the lows in June, it climbed over 18% through August. From mid-August to mid-September, it fell again to prices lower than June lows. Lastly, the index increased in price by 21% between mid-September and the beginning of December. \$VIS has been nothing if not volatile but has only returned -0.64% since the start of 2022 – as of January 31st, 2022. 10 As choppy as the index has been, the S&P 500 has shown even worse returns. The S&P 500 ETF Trust (\$SPY), an index intended to proxy the entire market, has returned -12.3%. <sup>10</sup> The simple deduction from these two observations is that the industrials sector outperformed the market, making it a relatively strong performer. While this may be true, this deduction is backwardlooking, and the purpose of our eventual recommendation is a forward-looking statement.

#### **Industry Summary**

The aerospace and defense industry comprises companies that produce and sell equipment for military use. The players in this sector produce goods and services for four areas: land, air, sea, and, recently, outer space. Namely, Huntington Ingalls is a prominent company producing equipment for sea use. The aerospace and defense industry companies primarily make their revenues from being awarded contracts, either through government agencies or other parties. Though there are many types, these contracts are an agreement between two groups that provides certainty that the goods and/or services will be produced.

#### **Contract Type Analysis**

Because Huntington Ingalls' revenue streams depend entirely on contracts with other parties, many of the company's risks and opportunities are associated with the contract types.

#### **Firm Fixed-Price Contracts**

These types of contracts are most used for repeated, predictable projects. Firm fixed-price contracts also simplify the contracting process. No open-ended element requires either party to count on the other. A change in material or labor cost will not affect the overall agreement between two parties, making it the most conservative agreement. Because of their nature, the services provided by the Mission Technologies segment use most of the firm fixed-price contracts, despite this type making up only 2.80% of all contracts Huntington owns.<sup>1</sup>

#### **Fixed-Price Incentive Contracts**

These contracts have an open-ended element based on production costs. Within them, there is a predetermined formula that relates the negotiated cost with the target price of the project. This formula allows the producer to adjust for changes in input prices during the production process. Huntington Ingalls can receive a financial benefit or incur financial losses if the production prices are lower or higher than the agreed-upon amount, hence the "incentive" part of the contract name. The costs and time of delivery of the products within the contract are entirely up to Huntington's efficiency and are thus, the riskiest contracts for Huntington to pursue. Fixed-price incentive contracts make up 50.37% of Huntington's total contracts.¹ Because these contracts make up more than half of total contracts, both Huntington and the buying parties are confident in the company's production efficiency.

### **Cost-Type Contracts**

These contracts ensure that Huntington is reimbursed for all costs associated – up to the predetermined extent – with the production of its goods. Cost-type contracts may also come with a fee Huntington incurs. Because the buyer agrees to pay for all production costs, these contracts are the riskiest for the receiver of the goods. Cost-type contracts are mostly used in relatively unpredictable and/or uncommon projects. Because these contracts are the second-most common, the parties buying them are willing to fund Huntington's experimental projects.

#### **Time and Materials**

These contracts ensure that all material costs and an hourly wage rate. These contracts are most common when performing projects without determined total costs and time. These contracts only make up 2.52% of Huntington's total contracts and are the smallest percentage of Huntington's contracts. We believe this shows that Huntington's projects are relatively predictable, as neither the company nor the buyers pursue these contracts frequently.

#### **Porter's Five Forces**

#### **Threat of Competition: Low**

Due to ever-changing technology, competition in the aerospace and defense sector is a notable concern for many companies. However, due to the nature of Huntington's business lines and the capital and labor required to enter the market, competitors are unlikely to enter the shipbuilding space. Large conglomerate aerospace and defense companies lack focused expertise in shipbuilding, especially nuclear-powered submarines and aircraft carriers. Due to the nature of this industry, there are generally a few firms that can even attempt to produce these complex and large-scale operations. The main direct competitor to Huntington is General Dynamics, which specializes in producing military ships, but only constructs certain submarine models and small to mid-sized vessels. 10

#### **Bargaining Power of Buyers: High**

For the defense industry, the United States Department of Defense is the main buyer, which means there is low negotiating power for defense companies. Since defense budgets dictate the spending per year for new equipment and technologies, a declining budget could shake the defense industry and cause issues in maintaining growth and company operations. To combat these potential budget cuts, long-term contracts for multi-year projects allow for greater predictability. Backlogs are prevalent in this industry which aids in the stability of revenue and contract awards from the Pentagon.<sup>5</sup>

### **Bargaining Power of Suppliers: Moderate**

The main input for Huntington's aircraft carriers, submarines, and assault ships is steel, a cyclical commodity. This puts pressure on companies like Huntington to obey market swings, which will directly impact the cost of goods sold and, in turn, lower revenue. Huntington currently only uses one supplier for their steel which means that the supplier has an increase in their bargaining power. This supplier could try and raise prices since Huntington can only buy from certain government-approved companies. Price increases could affect contract covenants and stipulations, which would eventually be passed onto the customer and affect contract awards.

#### Threat of New Entrants: Low

The threat of new competitors into the defense industry is incredibly low due to extremely high barriers to entry. This sector requires high capital contributions, long lead times, and strict regulations. New competitors must abide by many regulatory and governmental guidelines especially in competition with Huntington's nuclear-powered ship operations. The long build times alone would cause a new competitor to take a loss for years before turning a profit, even if they would be awarded a contract with no proven track record or battle-tested product. A newly established competitor would also struggle to get defense contracts because they would work to stay price competitive and have been unable to perfect production and organizational efficiency.

#### **Threat of Substitutes: Low**

The threat of substitutes is almost nonexistent due to the nature of the product and the defense industry. Since the United States wants to maintain dominance in all aspects of military capabilities. Any developments made in this space in terms of

research and development and usually government-sponsored which aids in the low rating for substitutes of the products made by Huntington. Due to the U.S. military superiority, it is unlikely that the U.S. will look to replace aircraft carriers, submarines, and assault ships.<sup>5</sup>

#### **SWOT Analysis**

#### **Strengths:**

Huntington Ingalls has a large majority market share in the United States naval fleet production. This has allowed Huntington to maintain strong and stable year-over-year revenue growth by obtaining new contracts through the Department of Defense.<sup>13</sup> HII is the only company capable of building, refueling, and inactivating the Navy's nuclearpowered aircraft carriers. Huntington is also the only shipbuilder of large deck amphibious assault ships and other specialized warfare ships such as landing platform helicopters (LPHs) and Landing Platform Docks (LPDs). 15 Huntington's submarine development separates them from competitors since they are one of two companies that can design and build nuclear-powered submarines for the United States Navy. Huntington has also noted in their most recent 10-K that they are well positioned to obtain future government contracts for all naval and coast guard ship needs.1

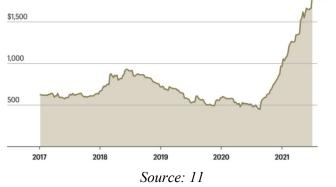
#### Weaknesses:

A prevailing weakness for Huntington is being susceptible to military budget swings. Since approximately 99.5% of its revenues are generated by U.S. contracts, Huntington is open to low sales if the Department of Defense awards contracts to competitors and other shipbuilding companies.

Another weakness for Huntington within its shipbuilding segment is the heavy reliance on steel and the vulnerability to steel price changes, especially during high inflation, which the United States has experienced in the past few years. Steel prices have risen since pre-pandemic levels. However, Huntington works avidly to hedge times like this by negotiating long-term steel and other raw materials agreements to avoid inflation. They also implement price escalation provisions in some contracts to push extreme price increases back onto the customer. A point of concern regarding Huntington's steel purchases is that they only have one supplier for their raw material needs. The U.S. Government requires that suppliers of designated materials be approved before purchase which shrinks the supplier pool for companies within the aerospace and defense industry.<sup>1</sup>

#### Price of steel continues to soar

Hot-Rolled Coil Steel Futures Continuous Contract



\$1,825

#### **Opportunities:**

An opportunity for Huntington to participate is an increase in sales due to conflict within the South China Sea between China and Taiwan. Tensions have been rising recently, and because Taiwan is much smaller both in land size and military presence, the United States has condemned the aggressive actions of China trying to take over Taiwan. Due to the amphibious nature of this conflict, Huntington is set to have increased orders from the navy to try and defend Taiwan if China tries to initiate military action.

#### **Threats:**

One possible threat for Hunting Ingalls is the political implications that exist within the industry they sit in. Because Huntington is so heavily reliant on government spending to fuel revenue growth, if Congress were to cut back on military spending, this would directly impact Huntington. However, the Department of Defense has projected its budgetary needs for the Navy to increase in the current and next fiscal year. Specifically, an increase in Procurement of \$4,528 million and Operation & Maintenance of \$4,503 million between 2023 and 2024. These segments of the navy's budget are represented where Huntington generates its revenue with shipbuilding and maintenance on existing ships.

#### **Competitor Analysis**

Huntington competes in a unique atmosphere within the aerospace and defense industry. They have few direct competitors due to the nature of their business model in shipbuilding, but they do compete with larger defense companies too. The main competitor to Huntington is General Dynamics because they are one of the only other large ship manufacturers for the military. It is important to note the table below depicts how Huntington stacks up against other defense companies through metrics such as earnings before interest taxes depreciation and amortization (EBITDA), enterprise value, and fiscal year-end sales. Huntington is the smallest on this list, but because of their large market share they are poised to grow steadily. Due to the size of the large defense companies, Huntington could be a potential acquisition in the distant future

as they become a more prevalent figure in the overall defense industry.

	EBITDA	Ent. Value	Sales (FYE)
Huntington	874	10,970	10,676
Ingalls			
Industries			
General	5,095	73,782	39,407
Dynamics			
L3Harris	3,090	45,217	17,062
Technologies			
Northrop	4,943	84,325	36,602
Grumman			
Lockheed	9,905	138,000	66,146
Martin			
Honeywell	8,438	143,500	35,453
International			
Inc.			
Raytheon	9,094	181,400	67,074
Technologies			

Data from FactSet

### Valuation Analysis

# <u>Discounted Cash Flow (DCF) & Economic Profit</u> (EP)

The discounted cash flow (DCF) and economic profit (EP) models are intrinsic valuation methods that determine an implied share price for a given company. For Huntington, a 10year projection period was used to forecast free cash flows. For the DCF model, the cash flows were discounted to the present day by a WACC of 6.38%. Free cash flow figures were calculated by finding the net operating profit less adjusted taxes (NOPLAT) and subtracting the change in invested capital. The EP model was created by forecasting Huntington's future economic profit and discounting these numbers by the WACC. Each projection year's EP was calculated by taking the beginning invested capital and multiplying it by the difference between the return on invested capital (ROIC) and WACC. The values were summed up, and then the last fiscal year ending's invested capital was added, for both models' non-operating adjustments were made to determine the value of equity. The equity value was then divided by the number of shares outstanding to yield an implied share price of \$276.16 for both models. We believe this valuation method best represents the target price for Huntington because it is the most flexible and versatile valuation method. This is due to it being able to change if slight adjustments are needed based on company-specific or market-wide changes. The target range for Huntington is \$271 - \$281, given a \$5 cushion in either direction of the implied share price from these models.

### **Dividend Discount Model (DDM)**

The dividend discount model is an intrinsic valuation method based on Huntington's ability to pay future dividends to shareholders. When analyzing the past ten years of financial statements, Huntington has steadily increased dividends since 2015 by about \$0.40 per common share. In the next ten years, we project a similar-sized increase between \$0.30 - \$0.40 per common share. After discounting the projected dividends, an implied share price of \$197.27 was found. Due to the unknown nature and difficulty in predicting dividend patterns, we do not put as much weight on this valuation method. We emphasize the DCF and EP models and the relative valuation model.

#### **Relative Valuation**

For the relative valuation model, we used companies competing with Huntington in the shipbuilding and defense industry. These companies are Lockheed Martin, L3Harris Technologies, Grumman, General Dynamics Corporation, Honeywell International Inc., and Raytheon Technologies. For this valuation model, we used four different metrics: P/E (2023 EPS), P/E (2024 EPS), PEG (2023 EPS), and PEG (2024 EPS). Our P/E model determined that the PEG ratio metrics were extremely low compared to the current Huntington share price. This could be attributed to the size discrepancies in some of the comparable companies since some are larger conglomerate defense firms that have higher estimated 5-year EPS growth due to the large variations in prices from the P/E and PEG metrics we have chosen to average the P/E metrics for years 2023 and 2024 to determine an implied share price of \$240.42.

#### WACC

Huntington's weighted average cost of capital (WACC) is 6.34%. This is calculated by using the cost of equity of 7.03% and an after-tax cost of debt of 4.73%, along with the market value weights for equity and debt, which are 70% and 30%, respectively. The WACC for Huntington Ingalls Industries was used as the discount factor for the DCF/EP valuation model.

### **Cost of Equity**

The cost of equity is calculated using the capital asset pricing model and produced a value of 7.08%. The risk-free rate of 3.74% was used, and this number was derived from a 30-year U.S. treasury. The beta used is the weekly 2-year beta from Bloomberg which is 0.69. The final variable needed is the equity risk premium which is 4.88% and was taken from the Damodaran April trailing 12 month with an adjusted payout.

#### **Cost of Debt**

The pre-tax cost of debt was found by taking the implied yield-to-maturity (YTM) on a 7-year corporate bond taken from FINRA. Huntington did not have a 10-year maturity corporate bond, so a 7-year was selected as the value for the pre-tax cost of debt. We believe this is a reasonable substitute and provides an accurate picture of debt issuances for HII. The pre-tax cost

of debt is 5.63%, and this was multiplied by (1-marginal tax rate) to find an after-tax cost of debt equaling 4.73%.

#### **Sensitivity Tables**

#### **Beta vs Risk-Free Rate**

Beta and Risk-Free Rate are both highly important inputs for the WACC calculation. Beta is the measure of risk for a given stock compared to the overall market. Huntington Ingalls has a current Beta of 0.63, which means it is less risky than the overall market. Risk-Free Rate is the theoretically risk-free investment return which is denoted by the yield on a 30-year U.S. treasury bond. When constructing our model and sensitivity table, the yield was 3.82%.

Constructing a sensitivity table to test these variables against each other depicts how they impact the stock's intrinsic value. As both variables increase, the dollar value of the share decreases. Conversely, when both variables decrease, the share dollar value increases. The stock price range extracted from this table is \$187.51 - \$521.82.

					Deta			
	287.81	0.33	0.43	0.53	0.63	0.73	0.83	0.93
	3.52%	521.82	440.57	376.86	325.59	283.47	248.28	218.45
e	3.62%	503.40	426.29	365.46	316.30	275.75	241.77	212.90
Rate	3.72%	485.96	412.68	354.56	307.36	268.31	235.48	207.51
ree	3.82%	469.43	399.70	344.10	298.77	261.13	229.39	202.28
Risk Free f	3.92%	453.74	387.31	334.08	290.50	254.19	223.49	197.21
ž	4.02%	438.82	375.46	324.45	282.53	247.49	217.78	192.29
	4.12%	424.62	364.13	315.21	274.85	241.00	212.24	187.51

### Marginal Tax Rate vs. Pre-tax Cost of Debt

The pre-tax cost of debt is an important metric for all companies to examine because of the amount of debt on their balance sheet. The marginal tax rate is also something to be aware of because a varying tax rate can impact a company's net income and trickle down retained earnings.

When the tax rate for a given company goes up, it lowers the earnings and cash flows. An increase in the tax rate also lowers the after-tax cost of debt. A higher tax rate, all else equal, will cause the WACC to go down. In the sensitivity table for Huntington, they are offsetting each other due to Huntington having a lot of debt; it is, in turn, giving a higher value. The stock price range extracted from this table is \$274.93 – \$301.06.

	Marginal Tax Rate													
	287.81	12.92%	13.92%	14.92%	15.92%	16.92%	17.92%	18.92%						
t	5.33%	294.01	295.16	296.32	297.49	298.67	299.86	301.06						
of Debt	5.43%	290.72	291.87	293.02	294.19	295.37	296.55	297.75						
of	5.53%	287.47	288.62	289.77	290.93	292.10	293.29	294.48						
Cost	5.63%	284.27	285.41	286.56	287.72	288.89	290.06	291.25						
X	5.73%	281.11	282.25	283.39	284.55	285.71	286.88	288.07						
Pre-tax	5.83%	278.00	279.13	280.27	281.42	282.57	283.74	284.92						
<u>r</u>	5.93%	274.93	276.05	277.18	278.33	279.48	280.64	281.82						

### CV Growth of NOPLAT vs. WACC

The weighted average cost of capital (WACC) and the continuing value growth of NOPLAT are important inputs into our model. They can greatly affect the output of the final implied share price due to slight changes in numbers within the DCF and EP model. Since the WACC can fluctuate based on the risk-free rate, cost of debt, and market risk premium, it is essential to see how it can affect the overall valuation output. Predicting the continuing value growth of NOPLAT is challenging due to the distant future timeline of projections. Even though it is harder to predict, it is essential to examine since continuing value makes up roughly 70% of the enterprise value. The stock price range extracted from this table is \$238.85 – \$326.98.

				CV Gr	owth of NC	PLAT		
	276.22	2.20%	2.30%	2.40%	2.50%	2.60%	2.70%	2.80%
	6.08%	304.09	307.40	310.89	314.57	318.47	322.60	326.98
	6.18%	291.81	294.78	297.90	301.19	304.67	308.35	312.25
į,	6.28%	280.15	282.80	285.60	288.54	291.64	294.91	298.38
WACC	6.38%	269.06	271.43	273.93	276.55	279.31	282.22	285.29
5	6.48%	258.50	260.62	262.84	265.18	267.63	270.21	272.94
	6.58%	248.44	250.33	252.30	254.37	256.55	258.84	261.25
	6.68%	238.85	240.52	242.27	244.10	246.02	248.04	250.17

### CV ROIC vs. Depreciation Rate

The continuing value of return on invested capital (ROIC) and depreciation rates are crucial assumptions to determine an implied share price. The depreciation rate is essential for a defense company due to the large amount of machinery and buildings needed to produce these massive ships and submarines. The stock price range extracted from this table is \$239.66 - \$302.61.

					CV ROIC			
	276.22	6.65%	7.15%	7.65%	8.15%	8.65%	9.15%	9.65%
	5.47%	239.66	252.26	263.20	272.81	281.30	288.87	295.65
ate	5.97%	240.75	253.34	264.29	273.89	282.39	289.95	296.74
r.	6.47%	241.86	254.45	265.40	275.01	283.50	291.07	297.85
atic	6.97%	243.00	255.60	266.55	276.15	284.65	292.21	299.00
reci	7.47%	244.17	256.77	267.72	277.32	285.82	293.39	300.17
Depreciation Rate	7.97%	245.37	257.97	268.92	278.52	287.02	294.59	301.37
	8.47%	246.60	259.20	270.15	279.76	288.25	295.82	302.61

#### Risk-Free Rate vs. Net Marginal Tax Rate

The net of our marginal tax rate takes into account the provisions allowed against the United States tax rate by taxes paid in foreign countries. The net marginal tax rate is important in both determining net income and projected cash flows. The risk-free rate helps determine the cost of equity in the WACC, making the present value of a company's future cash flows less if the risk-free rate is higher. The stock price range extracted from this table is \$245.17 - \$295.08.

				Ri	sk-Free Ra	te		
	276.16	3.44%	3.54%	3.64%	3.74%	3.84%	3.94%	4.04%
Rate	6.87%	289.60	281.52	273.73	273.73	258.95	251.95	245.17
×	7.62%	290.50	282.38	274.54	274.54	259.70	252.66	245.85
Ë	8.37%	291.41	283.24	275.36	275.36	260.44	253.37	246.53
Net Marginal Tax	9.12%	292.32	284.10	276.19	276.19	261.19	254.08	247.22
lang	9.87%	293.23	284.98	277.02	277.02	261.95	254.81	247.90
岩	10.62%	294.16	285.86	277.86	277.86	262.71	255.53	248.60
ž	11.37%	295.08	286.74	278.70	278.70	263.48	256.26	249.29

### CV Growth of NOPLAT vs. CV ROIC

The continuing value growth of net operating profit less adjusted tax (NOPLAT) and continuing value of return on invested capital (ROIC) are important assumptions for the DCF and EP models. They help determine the continuing value, which makes up most of the implied equity value and thus greatly impacts the implied share price. The stock price range extracted from this table is \$241.56 - \$312.50.

			CV Gr	owth of NO	PLAT		
276.16	2.20%	2.30%	2.40%	2.50%	2.60%	2.70%	2.80%
6.65%	241.56	242.00	242.46	242.94	243.45	243.98	244.55
7.15%	251.85	253.02	254.24	255.53	256.89	258.32	259.83
7.65%	260.79	262.60	264.49	266.48	268.58	270.79	273.12
8.15%	268.64	271.00	273.48	276.09	278.83	281.72	284.78
8.65%	275.58	278.43	281.43	284.58	287.90	291.40	295.09
9.15%	281.76	285.05	288.51	292.15	295.97	300.01	304.27
9.65%	287.30	290.98	294.86	298.93	303.21	307.73	312.50

### **Important Disclaimer**

This report was created by students enrolled in the Applied Equity Valuation class at the University of Iowa. The report was originally created to offer an internal investment recommendation for the University of Iowa Krause Fund and its advisory board. The report also provides potential employers and other interested parties an example of the student's skills, knowledge, and abilities. Members of the Krause Fund are not registered investment advisors, brokers, or officially licensed financial professionals. The investment advice contained in this report does not represent an offer or solicitation to buy or sell any of the securities mentioned. Unless otherwise noted, facts and figures included in this report are from publicly available sources. This report is not a complete compilation of data, and its accuracy is not guaranteed. From time to time, the University of Iowa, its faculty, staff, students, or the Krause Fund may hold a financial interest in the companies mentioned in this report.

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Revenue Decomposition

	Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
Ingalls														
Revenue Type					31-Dec-23	31-Dec-24	31-Dec-25	31-Dec-26	31-Dec-27	31-Dec-28	31-Dec-29	31-Dec-30	31-Dec-31	31-Dec-32
Product Type						Short Term			Mid-Term			Long-		
Product Sales		2,462.00	2,357.00	2,372.00	2,727.80	3,136.97	3,529.09	3,970.23	4,367.25	4,803.98	5,044.17	5,296.38	5,508.24	5,728.57
Service Sales		212.00	156.00	186.00	213.90	245.99	276.73	311.32	342.46	376.70	395.54	415.32	431.93	449.20
Intersegment		4.00	15.00	12.00	13.80	15.87	17.85	20.09	22.09	24.30	25.52	26.79	27.87	28.98
Sales and Service Revenues	S	2,678.00	2,528.00	2,570.00	2,955.50	3,398.83	3,823.68	4,301.64	4,731.80	5,204.98	5,465.23	5,738.49	5,968.03	6,206.75
		4.81%	-5.60%	1.66%	15.00%	15.00%	12.50%	12.50%	10.00%	10.00%	5.00%	5.00%	4.00%	4.00%
Major Programs														
Amphibious Assault Ship		1,403.00	1,328.00	1,415.00	1,627.25	1,871.34	2,105.25	2,368.41	2,605.25	2,865.78	3,009.07	3,159.52	3,285.90	3,417.34
Surface Combatants and	Coast Guard Cutters	1,267.00	1,179.00	1,138.00	1,308.70	1,505.01	1,693.13	1,904.77	2,095.25	2,304.77	2,420.01	2,541.01	2,642.65	2,748.36
Others		8.00	21.00	17.00	19.55	22.48	25.29	28.45	31.30	34.43	36.15	37.96	39.48	41.06
Total Ingalls		2,678.00	2,528.00	2,570.00	2,955.50	3,398.83	3,823.68	4,301.64	4,731.80	5,204.98	5,465.23	5,738.49	5,968.03	6,206.75
Newport News		4.81%	-5.60%	1.66%	15.00%	15.00%	12.50%	12.50%	10.00%	10.00%	5.00%	5.00%	4.00%	4.00%
·														
Revenue Type Product Sales		4 212 00	4 5 4 2 0 0	4 921 00	E 206 60	E	E 00E 40	6 250 74	6 625 22	7 022 45	7 205 40	7 754 97	0.064.55	0 207 12
Service Sales		•	4,543.00 1,109.00	4,821.00 1,026.00	5,206.68 1,108.08	5,571.15 1,185.65	5,905.42 1,256.78	6,259.74 1,332.19	6,635.33 1,412.12	7,033.45 1,496.85	7,385.12 1,571.69	7,754.37 1,650.28	8,064.55 1,716.29	8,387.13 1,784.94
Intersegment		1,247.00	11.00	5.00	5.40	5.78	6.12	6.49	6.88	7.29	7.66	8.04	8.36	8.70
Sales and Service Revenues	<u> </u>	5,571.00	5,663.00	5,852.00	6,320.16	6,762.57	7,168.33	7,598.43	8,054.33	8,537.59	8,964.47	9,412.69	9,789.20	10,180.77
Sales and Service Revenues	5	7.42%	1.65%	3.34%	8.00%	7.00%	6.00%	6.00%	6.00%	6.00%	5.00%	5.00%	4.00%	4.00%
Major Programs		7.72/0	1.0570	3.5470	0.0070	7.0070	0.0070	0.0070	0.0070	0.0070	3.0070	3.0070	4.0070	4.0070
Aircraft Carriers		3,056.00	3,073.00	3,203.00	3,459.24	3,701.39	3,923.47	4,158.88	4,408.41	4,672.92	4,906.56	5,151.89	5,357.96	5,572.28
Submaries		•	1,917.00	2,002.00	2,162.16	2,313.51	2,452.32	2,599.46	2,755.43	2,920.75	3,066.79	3,220.13	3,348.94	3,482.89
Other		788.00	673.00	647.00	698.76	747.67	792.53	840.09	890.49	943.92	991.12	1,040.67	1,082.30	1,125.59
Total Newport News		5,571.00	5,663.00	5,852.00	6,320.16	6,762.57	7,168.33	7,598.43	8,054.33	8,537.59	8,964.47	9,412.69	9,789.20	10,180.77
		7.42%	1.65%	3.34%	8.00%	7.00%	6.00%	6.00%	6.00%	6.00%	5.00%	5.00%	4.00%	4.00%
<b>Mission Technologies</b>														
Revenue Type														
Product Sales		76.00	100.00	90.00	117.00	140.40	161.46	185.68	204.25	224.67	241.52	253.60	266.28	279.59
Service Sales		1,052.00	1,259.00	2,181.00	2,835.30	3,402.36	3,912.71	4,499.62	4,949.58	5,444.54	5,852.88	6,145.53	6,452.80	6,775.44
Intersegment		140.00	117.00	116.00	150.80	180.96	208.10	239.32	263.25	289.58	311.29	326.86	343.20	360.36
Sales and Service Revenue	S	1,268.00	1,476.00	2,387.00	3,103.10	3,723.72	4,282.28	4,924.62	5,417.08	5,958.79	6,405.70	6,725.98	7,062.28	7,415.40
		-3.13%	16.40%	61.72%	30.00%	20.00%	15.00%	15.00%	10.00%	10.00%	7.50%	5.00%	5.00%	5.00%
Major Programs														
Mission Based Solutions		540	1,034	1,950	2,535	3,042	3,498	4,023	4,425	4,868	5,233	5,495	5,769	6,058
Government and Energy	Services	235.00	14.00	-										
Oil and Gas Services		493.00	428.00	437.00	568	682	784	902	992	1,091	1,173	1,231	1,293	1,358
Total Mission Technologies	S	1,268.00	1,476.00	2,387.00	3,103	3,724	4,282	4,925	5,417	5,959	6,406	6,726	7,062	7,415
Total (Less Intersegme	ent Revenues)	-3.13%	16.40%	61.72%	30.00%	20.00%	15.00%	15.00%	10.00%	10.00%	7.50%	5.00%	5.00%	5.00%
Revenue Type	nevenues,													
Product Sales		6,850.00	7,000.00	7,283.00	9,275.66	10,667.01	11,520.37	12,326.80	13,189.67	13,981.05	14,680.10	15,414.11	16,030.67	16,671.90
Service Sales		-	2,524.00	3,393.00	9,275.66 3,103.10	3,568.57	3,854.05	4,123.83	4,412.50	4,677.25	4,911.11	5,156.67	5,362.94	5,577.45
Sales and Service Revenues		-	•	<b>10,676.00</b>	11,743.60	13,505.14	14,585.55	15,606.54	16,699.00	17,700.94	18,585.98	19,515.28	20,295.89	21,107.73
Sales and Service Neverlue:		5.19%	1.74%	12.10%	10.00%	15.00%	8.00%	7.00%	7.00%	6.00%	5.00%	5.00%	4.00%	4.00%
		5.19%	1.74%	12.10%	10.00%	15.00%	6.00%	7.00%	7.00%	0.00%	5.00%	5.00%	4.00%	4.00%

Income Statement

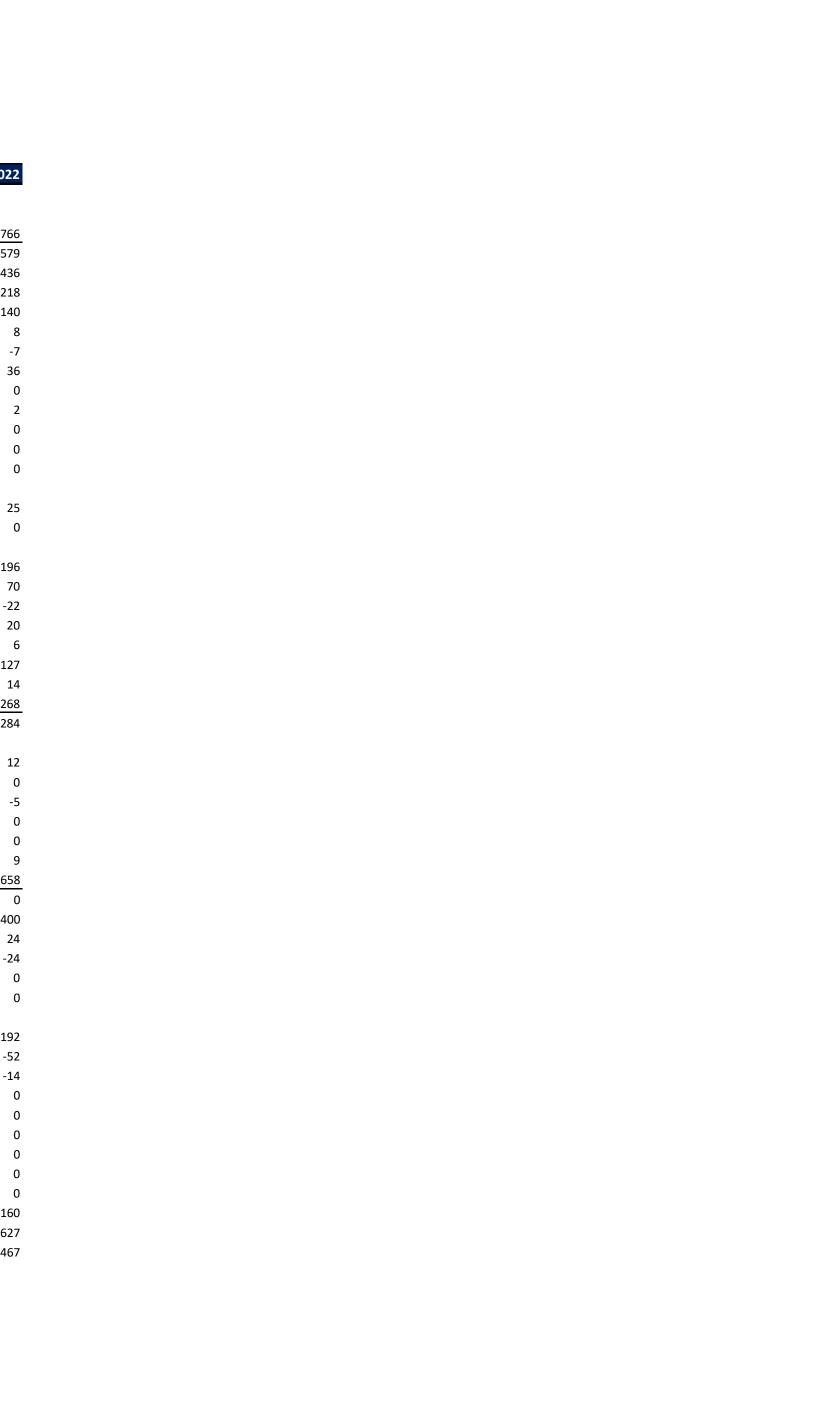
Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
As Reported Annual Income Statement													•
Report Date													
Sales and service revenues													
Product sales	6850	7000	7283	9,276	10,667	11,520	12,327	13,190	13,981	14,680	15,414	16,031	16,672
Service revenues	2511	2524	3393	3,103	3,569	3,854	4,124	4,413	4,677	4,911	5,157	5,363	5,577
Sales and service revenues	9361	9524	10676	12,379	14,236	15,374	16,451	17,602	18,658	19,591	20,571	21,394	22,249
Cost of sales and service revenues													
Cost of product sales	5374	5665	5867	7,678	8,830	9,536	10,298	11,019	11,680	12,376	12,995	13,515	14,056
Depreciation	191	207	218	233	249	267	285	305	327	349	374	400	427
Amortization	56	86	140	128	109	99	80	60	51	43	36	31	26
Cost of service revenues	2070	2198	3011	2,840	3,266	3,527	3,809	4,076	4,320	4,578	4,807	4,999	5,199
Income from operating investments, net	32	41	48	50	<b>52</b>	55	<b>57</b>	59	<b>62</b>	65	68	71	74
Other income and gains, net	1	2	1	-	-	-	-	-	-	-	-	-	-
General and administrative expenses	904	898	924	929	1,068	1,153	1,234	1,321	1,400	1,470	1,543	1,605	1,669
Goodwill impairment	0	0	0	-	-	-	-	-	-	-	-	-	-
Operating income	733	427	467	521	661	737	687	762	819	710	748	773	798
Other income (expense)													
Interest expense	-114	-89	-102	(141)	(175)	(200)	(179)	(184)	(188)	(188)	(184)	(180)	(176)
Non-operating retirement benefit	119	181	276	-	-	-	-	-	-	-	-	-	-
Other, net	6	17	-20	-	-	-	-	-	-	-	-	-	-
Earnings before income taxes	810	622	719	380	486	537	508	<b>578</b>	<b>631</b>	<b>522</b>	564	<b>593</b>	622
Federal and foreign income taxes	114	78	140	60	77	86	81	92	100	83	90	94	99
Net earnings	696	544	579	440	564	623	588	670	732	605	653	687	721
Year end shares outstanding	40.5	40	39.9	39.86	39.40	39.12	38.94	38.82	38.75	38.71	38.71	38.71	38.71
Net earnings (loss) per share - basic	17.14	13.5	14.44	11.05	14.30	15.92	15.11	17.25	18.88	15.64	16.88	17.75	18.62
Weighted average shares outstanding - basic	40.6	40.3	40.1	39.88	39.63	39.26	39.03	38.88	38.79	38.73	38.71	38.71	38.71
Dividends per common share	4.23	4.6	4.78	5.24	5.65	6.05	6.44	6.82	7.20	7.57	7.95	8.32	8.69

Balance Sheet

Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032
Assets													
Current Assets													
Cash and cash equivalents	512	627	467	17	257	129	554	1,007	1,572	1,896	2,199	2,498	2,77
Accounts receivable, net	397	433	636	614	706	762	816	873	925	972	1,020	1,061	1,10
Contract assets	1,049	1,310	1,240	1,484	1,707	1,843	1,972	2,110	2,237	2,349	2,466	2,565	2,66
Inventoried costs, net	137	161	183	330	379	409	438	469	497	522	548	570	59
Deferred income taxes	-	-	-	-	-	-	-	-	-	-	-	-	
Prepaid expenses and other current assets	349	259	220	146	179	196	194	216	233	212	226	237	24
Income taxes receivable	171	209	170	91	116	128	121	138	150	125	134	141	14
Assets held for sale	133	-	-	_	-	-							_
Prepaid expenses and other current assets	45	50	50	55	63	68	73	78	83	87	91	95	9
Total current assets	2,444	2,790	2,746	2,590	3,228	3,341	3,974	4,675	5,465	5,950	6,459	6,930	7,38
Noncurrent Assets	<b>_,</b>	_,,,,,	2,7 .0	_,000	0,220	0,0 .1	0,07	.,070	5, 155	5,555	0,100	0,000	.,00
Land and land improvements	309	329	344	396	455	512	576	633	665	698	733	770	80
Buildings and leasehold improvements	2,442	2,643	2,805	3,029	3,241	3,436	3,642	3,861	4,054	4,256	4,469	4,693	4,92
Machinery and other equipment	2,017	2,058	2,122	2,759	3,310	3,807	4,378	4,816	5,056	5,309	5,575	5,853	6,14
Capitalized software costs	234	226	246	271	311	336	360	385	404	424	445	468	49
Total property, plant, and equipment	5,002	5,256	5,517	6,454	7,318	8,091	8,955	9,694	10,179	10,688	11,223	11,784	12,37
Accumulated depreciation and amortization	(2,024)	(2,149)	(2,319)	(2,552)	(2,802)	(3,068)	(3,354)	(3,659)	(3,986)	(4,335)	(4,708)	(5,108)	(5,53
Net Noncurrent Assets	2,978	3,107	3,198	3,902	4,516	5,022	5,602	6,035	6,194	6,353	6,514	6,676	6,83
Other Assets	2,378	3,107	3,130	3,302	4,310	3,322	3,002	3,333	5,154	0,000	3,317	3,370	5,63
Operating lease assets	192	241	282	330	374	414	458	496	520	546	574	602	63
Goodwill	1,617	2,628	2,618	2,618	2,618	2,618	2,618	2,618	2,618	2,618	2,618	2,618	2,6
Other intangible assets, net of accumulated amortization	512	1,159	1,019	891	782	683	603	543	492	449	413	382	3
Pension plan assets	512	281	600	620	641	663	685	708	732	757	782	809	8
Deferred tax assets	133	201	-	-	041	-	-	700	752	737	702	-	0
Miscellaneous Other Assets	155												
Debt issuance costs	_	_	_							_			
Miscellaneous other assets excluding debt issuance costs	281	421	394	409	470	507	543	581	616	647	679	706	73
Total other assets	2,735	4,730	4,913	4,868	4,885	4,885	4,907	4,946	4,978	5,017	5,066	5,117	5,1
Total Assets	8,157	10,627	10,857	11,359	12,629	13,248	14,482	15,656	16,637	17,320	18,039	18,723	19,40
Liabilities													
Current Liabilities	460	600	642		764		000		4 004	4.054	4.400	4.440	4.40
Trade accounts payable	460	603	642	664	764	825	882	944	1,001	1,051	1,103	1,148	1,19
Accrued employees' compensation	293	361	345	266	266	266	266	266	266	266	266	266	26
Short-term debt and current portion of long-term debt	-	-	399	-	-	-	-	-	-	-	-	-	-
Current portion of postretirement plan liabilities	133	137	134	139	143	148	153	158	164	169	175	181	18
Current portion of workers' compensation liabilities	225	252	229	237	245	253	261	270	279	289	299	309	31
Advance payments and billings in excess of revenues	585	651	766	718	826	892	955	1,021	1,083	1,137	1,194	1,241	1,29
Income taxes payable	-	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities held for sale	68	-	-	-	-	-	-	-	-	-	-	-	-
Other current liabilities	462	423	380	382	439	474	507	543	576	604	635	660	68
Total Current Liabilities	2,226	2,427	2,895	2,405	2,683	2,858	3,025	3,203	3,368	3,516	3,671	3,804	3,94
Noncurrent Liabilities													
Long-term debt	1,686	3,298	2,506	3,110	3,557	3,185	3,278	3,335	3,336	3,269	3,205	3,131	3,05
Pension plan liabilities	960	351	214	336	356	377	397	416	458	458	458	458	45
Other postretirement plan liabilities	401	368	260	408	433	458	482	505	556	556	556	556	55
Workers' compensation liabilities	511	506	463	461	461	461	461	461	461	461	461	461	46
Long-term operating lease liabilities	157	194	246	300	347	386	431	464	476	489	501	514	52
Deferred tax liabilities	-	313	418	-	-	-	-	-	-	-	-	-	-
	245	362	366	437	502	542	580	621	658	691	<b>726</b>	755	78
Other long-term liabilities	315				E CEC	5,410	5,629	5,803	5,946	5,924	5,907	5,875	5,84
Other long-term liabilities  Total Noncurrent Liabilities	4,030	5,392	4,473	5,052	5,656				- / -		3,307	3,073	
			4,473 7,368	5,052 7,457	8,339	8,268	8,654	9,006	9,314	9,440	9,578	9,679	9,7
Total Noncurrent Liabilities  Total Liabilities	4,030	5,392						9,006					9,78
Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity	4,030 6,256	5,392 7,819	7,368	7,457	8,339	8,268	8,654		9,314	9,440	9,578	9,679	
Total Noncurrent Liabilities Total Liabilities  Stockholders' Equity  Common stock	4,030 6,256 1,973	5,392 7,819 1,999	7,368 2,023	7,457 2,036	2,050	2,064	2,077	2,091	9,314 2,105	9,440 2,119	9,578 2,133	9,679 2,147	2,10
Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity  Common stock  Retained earnings / deficit	4,030 6,256 1,973 3,533	5,392 7,819 1,999 3,891	7,368 2,023 4,276	7,457 2,036 4,507	2,050 4,848	2,064 5,234	2,077 5,572	2,091 5,977	9,314 2,105 6,429	9,440 2,119 6,742	9,578 2,133 7,087	9,679 2,147 7,453	2,10 7,83
Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity  Common stock  Retained earnings / deficit  Treasury stock	4,030 6,256 1,973 3,533 (2,058)	5,392 7,819 1,999 3,891 (2,159)	2,023 4,276 (2,211)	7,457 2,036 4,507 (2,307)	2,050 4,848 (2,371)	2,064 5,234 (2,415)	2,077 5,572 (2,444)	2,091 5,977 (2,463)	9,314 2,105 6,429 (2,476)	9,440 2,119 6,742 (2,476)	9,578 2,133 7,087 (2,476)	9,679 2,147 7,453 (2,476)	2,16 7,83 (2,47
Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity  Common stock  Retained earnings / deficit  Treasury stock  Accumulated other comprehensive income / loss	4,030 6,256 1,973 3,533 (2,058) (1,547)	5,392 7,819 1,999 3,891 (2,159) (923)	2,023 4,276 (2,211) (599)	2,036 4,507 (2,307) (599)	2,050 4,848 (2,371) (599)	2,064 5,234 (2,415) (599)	2,077 5,572 (2,444) (599)	2,091 5,977 (2,463) (599)	9,314 2,105 6,429 (2,476) (599)	9,440 2,119 6,742 (2,476) (599)	9,578 2,133 7,087 (2,476) (599)	9,679 2,147 7,453 (2,476) (599)	2,16 7,83 (2,47
Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity  Common stock  Retained earnings / deficit  Treasury stock  Accumulated other comprehensive income / loss  Total stockholders' equity	4,030 6,256 1,973 3,533 (2,058) (1,547) 1,901	5,392 7,819 1,999 3,891 (2,159) (923) 2,808	2,023 4,276 (2,211) (599) 3,489	2,036 4,507 (2,307) (599) 3,638	2,050 4,848 (2,371) (599) 3,928	2,064 5,234 (2,415) (599) 4,284	2,077 5,572 (2,444) (599) 4,606	2,091 5,977 (2,463) (599) 5,006	9,314 2,105 6,429 (2,476) (599) 5,459	9,440 2,119 6,742 (2,476) (599) 5,785	9,578  2,133 7,087 (2,476) (599) 6,145	2,147 7,453 (2,476) (599) 6,525	2,16 7,83 (2,47 (59 6,92
Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity  Common stock Retained earnings / deficit Treasury stock Accumulated other comprehensive income / loss	4,030 6,256 1,973 3,533 (2,058) (1,547)	5,392 7,819 1,999 3,891 (2,159) (923)	2,023 4,276 (2,211) (599) 3,489	2,036 4,507 (2,307) (599) 3,638	2,050 4,848 (2,371) (599)	2,064 5,234 (2,415) (599) 4,284	2,077 5,572 (2,444) (599)	2,091 5,977 (2,463) (599) 5,006	9,314 2,105 6,429 (2,476) (599)	9,440 2,119 6,742 (2,476) (599) 5,785	9,578 2,133 7,087 (2,476) (599)	9,679 2,147 7,453 (2,476) (599)	2,1 7,8 (2,4 (5

Historical Cash Flow Statement
Fiscal Years Ending Dec. 31

Historical Cash Flow Statement Fiscal Years Ending Dec. 31	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
(\$ in millions)	2012	2013	2014	2013	2010	2017	2010	2013	2020	2021	ZUZZ
17											
Net cash provided by / used in operating activities	332	236	716	828	822	814	914	896	1093	760	766
Net earnings / loss	146	261	338	404	573	479	836	549	696	544	579
Adjustments to reconcile to net cash provided by / used in operating activities	315	174	268	313	298	465	244	386	328	430	436
Depreciation	165	206	166	154	163	165	167	180	191	207	218
Amortization of purchased intangibles	19	20	28	26	23	40	36	47	56	86	140
Amortization of debt issuance costs	9	9	11	8	5	6	4	3	7	8	8
Provision for doubtful accounts	0	0	0	0	0	10	-4	-6	-1	7	-7
Stock-based compensation	41	44	34	43	36	34	36	30	23	33	36
Excess tax benefit related to stock-based compensation	0	-24	-39	-33	0	0	0	0	0	0	C
Deferred income taxes	79	-28	-22	-15	85	184	10	97	23	98	2
Proceeds from insurance settlement related to investing activities	0	-58	0	-21	0	0	0	0	0	0	C
Impairment of goodwill and intangible assets	0	0	47	102	0	0	0	29	0	0	0
Loss on early extinguishment of debt	0	0	37	44	0	22	0	0	21	0	C
Gain on disposition of assets											
Loss / gain on investments in marketable securities	0	0	0	0	0	0	0	0	-17	-19	25
Asset impairments	0	0	0	0	0	0	0	0	13	0	0
Change in											
Increase / decrease in accounts receivable	-194	-218	140	-41	-22	-35	195	-51	-70	58	-196
Contract assets	0	0	0	0	0	0	-242	32	22	-126	70
Inventoried costs	116	51	53	54	75	18	40	-11	11	-25	-22
Prepaid expenses and other assets	6	-15	7	-31	-17	-52	-40	-93	-62	-88	20
Increase / decrease in accounts payable and accruals	-14	69	-86	97	-41	102	335	4	344	45	$\epsilon$
Retiree benefits	-43	-86	-4	32	-44	-163	-454	80	-176	-78	-127
Other non-cash transactions, net	2	5	6	5	-14	4	-5	6	12	10	14
Net cash provided by / used in investing activities	-162	-81	-437	-141	-653	-349	-476	-627	-759	-1954	-268
Additions to property, plant, and equipment	-162	-139	-165	-188	-285	-382	-463	-530	-353	-331	-284
Decrease in restricted cash											
Grant proceeds for capital expenditures	0	0	0	0	0	21	61	94	17	20	12
Acquisitions of businesses, net of cash received	0	0	-272	-6	-372	3	-77	-195	-417	-1643	C
Investment in affiliates	0	0	0	0	0	0	-10	0	0	-22	-5
Proceeds from disposition of assets	0	0	0	32	4	9	13	0	0	20	C
Proceeds from insurance settlement related to investing activities	0	58	0	21	0	0	0	0	0	0	C
Other investing activities, net	0	0	0	0	0	0	0	4	-6	2	9
Net cash provided by / used in financing activities	-28	-169	-332	-783	-343	-484	-899	-434	103	1309	-658
Proceeds from issuance of long-term debt	0	0	600	600	0	600	0	0	1000	1650	0
Repayment of long-term debt	-29	-51	-679	-995	0	-600	0	0	-600	-25	-400
Proceeds from line of credit borrowings	0	0	0	0	0	0	95	5119	385	0	24
Repayment of line of credit borrowings	0	0	0	0	0	0	-95	-5119	-385	0	-24
Debt issuance costs	0	-5 -	-12	-21	0	-12	0	0	-13	-22	C
Tender premiums and fees related to early extinguishment of debt	0	0	-31	-33	0	-15	0	0	-15	0	C
Net borrowings on commercial paper	_										
Dividends paid	-5	-25	-49	-81	-98	-115	-132	-149	-172	-186	-192
Repurchases of common stock	-1	-119	-138	-232	-194	-286	-742	-262	-84	-101	-52
Employee taxes on certain share-based payment arrangements	0	0	-64	-54	-51	-56	-25	-23	-13	-7	-14
Proceeds from stock option exercises	7	7	2	0	0	0	0	0	0	0	C
Proceeds from issuance of note payable to former parent	0	0	0	0	0	0	0	0	0	0	C
Excess tax benefit related to stock-based compensation	0	24	39	33	0	0	0	0	0	0	C
Repayment of notes payable to former parent and accrued interest	0	0	0	0	0	0	0	0	0	0	(
Dividend to former parent in connection with spin-off	0	0	0	0	0	0	0	0	0	0	(
Net transfers from / to former parent	0	0	0	0	0	0	0	0	0	0	0
Change in cash and cash equivalents	142	-14	-53	-96	-174	-19	-461	-165	437	115	-160
Cash and cash equivalents, beginning of period	915	1057	1043	990	894	720	701	240	75	512	627
Cash and cash equivalents, end of period	1057	1043	990	894	720	701	240	75	512	627	467



Forecasted Cash Flow Statement

Fiscal Years Ending Dec. 31	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
(\$ in millions)										
Net cash provided by / used in operating activities	357	876	990	981	1,020	1,133	974	1,001	1,067	1,121
Net Income	440	564	623	588	670	732	605	653	687	721
Adjustments to reconcile to net cash provided by / used in operating activities:										
Depreciation	233	249	267	285	305	327	349	374	400	427
Amortization	128	109	99	80	60	51	43	36	31	26
Deferred income taxes	-	-	-	-	-	-	-	-	-	-
Changes in assets and liabilities:										
Accounts Receivable	22	(92)	(56)	(53)	(57)	(52)	(46)	(49)	(41)	(42)
Contract assets	(244)	(223)	(137)	(129)	(138)	(127)	(112)	(117)	(99)	(103)
Inventoried costs	(147)	(49)	(30)	(29)	(31)	(28)	(25)	(26)	(22)	(23)
Prepaid expenses and other assets	74	(34)	(17)	2	(22)	(17)	22	(14)	(11)	(11)
Pension plan assets	(20)	(21)	(22)	(22)	(23)	(24)	(25)	(26)	(26)	(27)
Pension plan liabilties	122	20	21	20	19	42	-	-	-	-
Miscellaneous other assets excluding debt issuance costs	(15)	(61)	(38)	(36)	(38)	(35)	(31)	(32)	(27)	(28)
Accounts payable	22	100	61	58	62	57	50	53	44	46
Accrued employees' compensation	(79)	-	-	-	-	-	-	-	-	-
Current portion of postretirement plan liabilities	5	5	5	5	5	5	6	6	6	6
Current portion of workers' compensation liabilities	8	8	8	9	9	9	9	10	10	10
Advance payments and billings in excess of revenues	(48)	108	66	62	67	61	54	57	48	50
Other Current Liabilities	2	57	35	33	36	33	29	30	25	26
Other postretirement plan liabilities	148	24	26	24	23	51	-	-	-	-
Workers' compensation liabilities	(2)	-	-	-	-	-	-	-	-	-
Long-term operating lease liabilities	54	47	39	45	33	12	12	12	12	12
Deferred Tax Liability	(418)	-	-	-	-	-	-	-	-	-
Other long-term liabilities	71	66	40	38	41	37	33	35	29	30
Net cash provided by / used in investing activities	(985)	(908)	(812)	(909)	(777)	(509)	(535)	(562)	(590)	(619)
Property, Plant & Equipment	(937)	(864)	(773)	(865)	(739)	(485)	(509)	(534)	(561)	(589)
Goodwill	-	-	-	-	-	-	-	-	-	-
Operating lease right-of-use assets	(48)	(44)	(40)	(44)	(38)	(25)	(26)	(27)	(29)	(30)
Net cash provided by / used in financing activities	(86)	174	(638)	(174)	(213)	(277)	(346)	(358)	(382)	(399)
Proceeds from issuance of long-term debt	604	447	(372)	92	57.54	1	(67)	(64)	(74)	(77)
Short-term debt and current portion of long-term debt	(399)	_	-	_	-	_	-	-	-	
Dividends paid	(209)	(223)	(237)	(251)	(264.86)	(279)	(293)	(308)	(322)	(336)
Repurchases of common stock	(96)	(65)	(44)	(29)	(19)	(13)	-	-	-	-
Common Stock	13	14	14	14	13.82	14	14	14	14	14
Employee taxes on certain share-based payment arrangements										
Proceeds from stock option exercises	_	_	_	_	_	_	_	_	_	_
Proceeds from issuance of note payable to former parent		_	_	_	_	_	_	_	_	_
Excess tax benefit related to stock-based compensation	_	_	_	_	_	_	_	_	_	_
Repayment of notes payable to former parent and accrued interest	_	_	_	-	_	_	_	_	_	_
Dividend to former parent in connection with spin-off	_	_	_	_	_	_	_	_	_	_
Net transfers from / to former parent	_	_	_	_	_	_	_	_	_	_
Change in cash and cash equivalents	(714)	142	(461)	(102)	31	346	93	82	95	103
Cash and cash equivalents, beginning of period	467	(247)	(105)	(566)	(668)	(637)	(291)	(198)	(117)	(21)
Cash and cash equivalents, end of period	(247)	(105)	(566)	(668)	(637)	(291)	(198)	(117)	(21)	81

Common Size Income Statement

Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
Sales and service revenues	9361	9524	10676	12,378.76	14,235.57	15,374.42	16,450.63	17,602.17	18,658.30	19,591.22	20,570.78	21,393.61	22,249.36
Product sales	73.18%	73.50%	68.22%	74.93%	74.93%	74.93%	74.93%	74.93%	74.93%	74.93%	74.93%	74.93%	74.93%
Service revenues	26.82%	26.50%	31.78%	25.07%	25.07%	25.07%	25.07%	25.07%	25.07%	25.07%	25.07%	25.07%	25.07%
Sales and service revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Cost of sales and service ravenues													
Cost of product sales	57.41%	59.48%	54.96%	62.02%	62.02%	62.02%	62.60%	62.60%	62.60%	63.17%	63.17%	63.17%	63.17%
Cost of service revenues	22.11%	23.08%	28.20%	22.94%	22.94%	22.94%	23.16%	23.16%	23.16%	23.37%	23.37%	23.37%	23.37%
Income from operating investments, net	0.34%	0.43%	0.45%	0.40%	0.37%	0.36%	0.35%	0.34%	0.33%	0.33%	0.33%	0.33%	0.33%
Other income and gains, net	0.01%	0.02%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
General and administrative expenses	9.66%	9.43%	8.65%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%
Goodwill impairment	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating income	7.83%	4.48%	4.37%	4.21%	4.64%	4.80%	4.18%	4.33%	4.39%	3.62%	3.63%	3.61%	3.59%
Other income (expense)													
Interest expense	-1.22%	-0.93%	-0.96%	-1.14%	-1.23%	-1.30%	-1.09%	-1.05%	-1.01%	-0.96%	-0.89%	-0.84%	-0.79%
Non-operating retirment benefit	1.27%	1.90%	2.59%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other, net	0.06%	0.18%	-0.19%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Earnings before income taxes	8.65%	6.53%	6.73%	3.07%	3.42%	3.49%	3.09%	3.28%	3.38%	2.67%	2.74%	2.77%	2.79%
Federal and foreign income taxes	1.22%	0.82%	1.31%	0.49%	0.54%	0.56%	0.49%	0.52%	0.54%	0.42%	0.44%	0.44%	0.44%
Net earnings	7.44%	5.71%	5.42%	3.56%	3.96%	4.05%	3.58%	3.80%	3.92%	3.09%	3.18%	3.21%	3.24%

Common Size Balance Sheet

Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	<b>2029E</b>	2030E	2031E	2032
Assets													
Current Assets													
Cash and cash equivalents	5.47%	6.58%	4.37%	0.13%	1.80%	0.84%	3.37%	5.72%	8.43%	9.68%	10.69%	11.68%	12.47
Accounts receivable, net	4.24%	4.55%	5.96%	4.96%	4.96%	4.96%	4.96%	4.96%	4.96%	4.96%	4.96%	4.96%	4.96
	11.21%	4.55% 13.75%	11.61%	11.99%	11.99%	11.99%		11.99%	11.99%	11.99%	11.99%	11.99%	11.99
Contract assets							11.99%						
Inventoried costs, net	1.46%	1.69%	1.71%	2.66%	2.66%	2.66%	2.66%	2.66%	2.66%	2.66%	2.66%	2.66%	2.66
Deferred income taxes	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00
Prepaid expenses and other current assets	3.73%	2.72%	2.06%	1.18%	1.26%	1.28%	1.18%	1.23%	1.25%	1.08%	1.10%	1.11%	1.13
Income taxes receivable	1.83%	2.19%	1.59%	0.73%	0.81%	0.83%	0.74%	0.78%	0.81%	0.64%	0.65%	0.66%	0.67
Assets held for sale	1.42%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0
Prepaid expenses and other current assets	0.48%	0.52%	0.47%	0.44%	0.44%	0.44%	0.44%	0.44%	0.44%	0.44%	0.44%	0.44%	0.4
Total current assets	26.11%	29.29%	25.72%	20.92%	22.67%	21.73%	24.16%	26.56%	29.29%	30.37%	31.40%	32.39%	33.2
Noncurrent Assets													
Land and land improvements	3.30%	3.45%	3.22%	3.20%	3.20%	3.33%	3.50%	3.60%	3.56%	3.56%	3.56%	3.60%	3.63
Buildings and leasehold improvements	26.09%	27.75%	26.27%	24.47%	22.77%	22.35%	22.14%	21.93%	21.73%	21.73%	21.73%	21.93%	22.1
Machinery and other equipment	18.89%	19.28%	19.88%	22.28%	23.25%	24.76%	26.61%	<b>27.36%</b>	<b>27.10</b> %	<b>27.10%</b>	27.10%	<b>27.36%</b>	<b>27.</b> 6
Capitalized software costs	2.19%	2.12%	2.30%	2.19%	2.19%	2.19%	2.19%	2.19%	2.17%	2.17%	2.17%	2.19%	2.2
Total property, plant, and equipment	46.85%	49.23%	51.68%	52.14%	51.41%	52.62%	54.44%	55.08%	54.56%	54.56%	54.56%	55.08%	<b>55.6</b> 2
Accumulated depreciation and amortization	-18.96%	-20.13%	-21.72%	-20.62%	-19.68%	-19.96%	-20.39%	-20.79%	-21.36%	-22.13%	-22.89%	-23.88%	-24.8
Net Noncurrent Assets	27.89%	29.10%	29.96%	31.52%	31.73%	32.67%	34.05%	34.29%	33.19%	32.43%	31.67%	31.20%	30.7
Other Assets													
Operating lease assets	1.80%	2.26%	2.64%	2.67%	2.63%	2.69%	2.78%	2.82%	2.79%	2.79%	2.79%	2.82%	2.8
Goodwill	15.15%	24.62%	24.52%	21.15%	18.39%	17.03%	15.91%	14.87%	14.03%	13.36%	12.73%	12.24%	11.7
Other intangible assets, net of accumulated amortization	4.80%	10.86%	9.54%	7.20%	5.49%	4.44%	3.67%	3.08%	2.64%	2.29%	2.01%	1.79%	1.6
Pension plan assets	0.00%	2.63%	5.62%	5.01%	4.50%	4.31%	4.16%	4.02%	3.92%	3.86%	3.80%	3.78%	3.7
Deferred tax assets	1.25%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0
Miscellaneous Other Assets	1.23/0	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0070	0.0
Debt issuance costs	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0
Miscellaneous other assets excluding debt issuance costs	2.63%	3.94%	3.69%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30
Total other assets													
Total Assets	25.62% 76.41%	44.30% 99.54%	46.02% 101.70%	39.32% 91.77%	34.32% 88.71%	31.77% 86.17%	29.83% 88.03%	28.10% 88.94%	26.68% 89.16%	25.61% 88.40%	24.63% 87.69%	23.92% 87.52%	23.27 87.19
Lighilities													
Current Liabilities	4.31%	5.65%	6.01%	5.36%	5.36%	5.36%	5.36%	5.36%	5.36%	5.36%	5.36%	5.36%	5.3
• •	4.31% 2.74%	5.65% 3.38%	6.01% 3.23%	5.36% 2.15%	5.36% 1.87%	5.36% 1.73%	5.36% 1.62%	5.36% 1.51%	5.36% 1.43%	5.36% 1.36%	5.36% 1.29%	5.36% 1.24%	5.3 1.2
Current Liabilities Trade accounts payable Accrued employees' compensation													1.2
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt	2.74%	3.38%	3.23%	2.15%	1.87%	1.73%	1.62%	1.51%	1.43%	1.36%	1.29%	1.24%	0.0
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities	2.74% 0.00%	3.38% 0.00%	3.23% 3.74%	2.15% 0.00%	1.87% 0.00%	1.73% 0.00%	1.62% 0.00%	1.51% 0.00%	1.43% 0.00%	1.36% 0.00%	1.29% 0.00%	1.24% 0.00%	1.2 0.0 0.8
Current Liabilities  Trade accounts payable  Accrued employees' compensation  Short-term debt and current portion of long-term debt  Current portion of postretirement plan liabilities  Current portion of workers' compensation liabilities	2.74% 0.00% 1.25%	3.38% 0.00% 1.28%	3.23% 3.74% 1.26%	2.15% 0.00% 1.12%	1.87% 0.00% 1.01%	1.73% 0.00% 0.96%	1.62% 0.00% 0.93%	1.51% 0.00% 0.90%	1.43% 0.00% 0.88%	1.36% 0.00% 0.86%	1.29% 0.00% 0.85%	1.24% 0.00% 0.84%	1.2 0.0 0.8 1.4
Current Liabilities  Trade accounts payable  Accrued employees' compensation  Short-term debt and current portion of long-term debt  Current portion of postretirement plan liabilities  Current portion of workers' compensation liabilities  Advance payments and billings in excess of revenues	2.74% 0.00% 1.25% 2.11%	3.38% 0.00% 1.28% 2.36%	3.23% 3.74% 1.26% 2.14%	2.15% 0.00% 1.12% 1.91%	1.87% 0.00% 1.01% 1.72%	1.73% 0.00% 0.96% 1.65%	1.62% 0.00% 0.93% 1.59%	1.51% 0.00% 0.90% 1.54%	1.43% 0.00% 0.88% 1.50%	1.36% 0.00% 0.86% 1.47%	1.29% 0.00% 0.85% 1.45%	1.24% 0.00% 0.84% 1.44%	1.2 0.0 0.8 1.4 5.8
Current Liabilities  Trade accounts payable  Accrued employees' compensation  Short-term debt and current portion of long-term debt  Current portion of postretirement plan liabilities  Current portion of workers' compensation liabilities  Advance payments and billings in excess of revenues  Income taxes payable	2.74% 0.00% 1.25% 2.11% 5.48% 0.00%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00%	2.15% 0.00% 1.12% 1.91% 5.80%	1.87% 0.00% 1.01% 1.72% 5.80%	1.73% 0.00% 0.96% 1.65% 5.80%	1.62% 0.00% 0.93% 1.59% 5.80%	1.51% 0.00% 0.90% 1.54% 5.80%	1.43% 0.00% 0.88% 1.50% 5.80%	1.36% 0.00% 0.86% 1.47% 5.80%	1.29% 0.00% 0.85% 1.45% 5.80%	1.24% 0.00% 0.84% 1.44% 5.80%	
Current Liabilities  Trade accounts payable  Accrued employees' compensation  Short-term debt and current portion of long-term debt  Current portion of postretirement plan liabilities  Current portion of workers' compensation liabilities  Advance payments and billings in excess of revenues  Income taxes payable  Liabilities held for sale	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00%	1.20 0.00 0.84 1.44 5.86 0.00
Current Liabilities  Trade accounts payable  Accrued employees' compensation  Short-term debt and current portion of long-term debt  Current portion of postretirement plan liabilities  Current portion of workers' compensation liabilities  Advance payments and billings in excess of revenues  Income taxes payable  Liabilities held for sale  Other current liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08%	1.2 0.0 0.8 1.4 5.8 0.0 0.0
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 3.96% 22.73%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85% 15.79% 8.99%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12% 23.47% 2.00%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08%  18.84%  24.99% 2.50%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 15.58% 2.23%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78% 14.63% 2.14%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12% 23.47% 2.00% 2.44%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20% 18.95% 2.36% 2.87%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 3.08% 17.95% 16.69% 2.34% 2.84%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 15.58% 2.23% 2.71%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12% 23.47% 2.00% 2.44% 4.34%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20% 18.95% 2.36% 2.87% 2.62%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34% 2.84% 2.35%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85%  15.58% 2.23% 2.71% 2.24%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78% 14.63% 2.14% 2.60% 2.16%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08%  18.84%  24.99% 2.50% 3.04% 3.24% 2.44%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08%  18.05%  17.88% 2.45% 2.98% 2.47% 2.55%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34% 2.84% 2.35% 2.49%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities  Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 3.08% 18.05%  17.88% 2.45% 2.98% 2.47% 2.55% 0.00%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 3.08% 17.95% 16.69% 2.34% 2.84% 2.35% 2.49% 0.00%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 3.08% 17.85%  15.58% 2.23% 2.71% 2.24% 2.44% 0.00%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08%  18.59%  20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34% 2.34% 2.35% 2.49% 0.00% 3.53%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0 3.5
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Uorkers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities Other long-term liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05%  17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0 3.5 26.2
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08%  18.59%  20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34% 2.34% 2.35% 2.49% 0.00% 3.53%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0 3.5 26.2
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities Total Noncurrent Liabilities Total Liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05%  17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0 3.5 26.2
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Uorkers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities Total Noncurrent Liabilities Total Noncurrent Liabilities	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05%  17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.5 2.0 2.3 0.0 3.5 26.2
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities  Total Noncurrent Liabilities  Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05%  17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0 3.5 26.2 43.9
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities  Total Noncurrent Liabilities  Total Noncurrent Liabilities  Stockholders' Equity Common stock	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75% 58.60%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51% 73.24%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90% 69.01%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81% 60.24%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73% 58.58%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19% 53.78%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22% 52.61%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97% 51.16%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87% 49.92%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24% 48.19%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72% 46.56%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46% 45.24%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.5 2.0 2.3 0.0 3.5 26.2 43.9
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Uorg-term operating lease liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities  Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity Common stock Retained earnings / deficit	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75% 58.60%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51% 73.24%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90% 69.01%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81% 60.24%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73% 58.58%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19% 53.78%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22% 52.61%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97% 51.16%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87% 49.92%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95% 16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24% 48.19%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85%  15.58% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72% 46.56%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46% 45.24%	1.2 0.0 0.8 1.4 5.8 0.0 0.0 3.0 17.7 13.7 2.0 2.5 2.0 2.3 0.0 3.5 26.2 43.9
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities  Total Noncurrent Liabilities  Total Noncurrent Liabilities  Stockholders' Equity  Common stock Retained earnings / deficit Treasury stock	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75% 58.60%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51% 73.24% 18.72% 36.45% -20.22%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90% 69.01%  18.95% 40.05% -20.71%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81% 60.24%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73% 58.58%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19% 53.78%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22% 52.61%  12.63% 33.87% -14.86%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97% 51.16%  11.88% 33.96% -14.00%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87% 49.92% 11.28% 34.46% -13.27%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24% 48.19%  10.82% 34.41% -12.64%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85%  15.58% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72% 46.56%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46% 45.24%  10.04% 34.84% -11.58%	1.20 0.00 0.84 1.44 5.88 0.00 0.00 3.00 2.50 2.30 0.00 3.50 26.20 43.9
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Workers' compensation liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities  Total Noncurrent Liabilities  Total Noncurrent Liabilities  Stockholders' Equity  Common stock Retained earnings / deficit Treasury stock Accumulated other comprehensive income / loss	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75% 58.60%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73%  30.89% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51% 73.24%  18.72% 36.45% -20.22% -8.65%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90% 69.01%  18.95% 40.05% -20.71% -5.61%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81% 60.24% 16.45% 36.41% -18.63% -4.84%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73% 58.58%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59%  20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19% 53.78%  13.42% 34.05% -15.71% -3.90%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22% 52.61%  12.63% 33.87% -14.86% -3.64%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97% 51.16%  11.88% 33.96% -14.00% -3.40%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05%  17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87% 49.92%  11.28% 34.46% -13.27% -3.21%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24% 48.19%  10.82% 34.41% -12.64% -3.06%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85%  15.58% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72% 46.56%  10.37% 34.45% -12.04% -2.91%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46% 45.24%  10.04% 34.84% -11.58% -2.80%	1.20 0.00 0.84 1.44 5.88 0.00 0.00 3.03 17.77 2.50 2.50 2.30 0.00 3.53 26.23 43.9
Current Liabilities Trade accounts payable Accrued employees' compensation Short-term debt and current portion of long-term debt Current portion of postretirement plan liabilities Current portion of workers' compensation liabilities Advance payments and billings in excess of revenues Income taxes payable Liabilities held for sale Other current liabilities  Total Current Liabilities Noncurrent Liabilities Long-term debt Pension plan liabilities Other postretirement plan liabilities Uong-term operating lease liabilities Long-term operating lease liabilities Deferred tax liabilities Other long-term liabilities  Total Noncurrent Liabilities  Total Liabilities  Stockholders' Equity  Common stock Retained earnings / deficit	2.74% 0.00% 1.25% 2.11% 5.48% 0.00% 0.64% 4.33% 20.85%  15.79% 8.99% 3.76% 4.79% 1.47% 0.00% 2.95% 37.75% 58.60%	3.38% 0.00% 1.28% 2.36% 6.10% 0.00% 0.00% 3.96% 22.73% 30.89% 3.29% 3.45% 4.74% 1.82% 2.93% 3.39% 50.51% 73.24% 18.72% 36.45% -20.22%	3.23% 3.74% 1.26% 2.14% 7.17% 0.00% 0.00% 3.56% 27.12%  23.47% 2.00% 2.44% 4.34% 2.30% 3.92% 3.43% 41.90% 69.01%  18.95% 40.05% -20.71%	2.15% 0.00% 1.12% 1.91% 5.80% 0.00% 0.00% 3.08% 19.43% 25.12% 2.71% 3.30% 3.72% 2.42% 0.00% 3.53% 40.81% 60.24%	1.87% 0.00% 1.01% 1.72% 5.80% 0.00% 0.00% 3.08% 18.84% 24.99% 2.50% 3.04% 3.24% 2.44% 0.00% 3.53% 39.73% 58.58%	1.73% 0.00% 0.96% 1.65% 5.80% 0.00% 0.00% 3.08% 18.59% 20.72% 2.45% 2.98% 3.00% 2.51% 0.00% 3.53% 35.19% 53.78%	1.62% 0.00% 0.93% 1.59% 5.80% 0.00% 0.00% 3.08% 18.39% 19.92% 2.41% 2.93% 2.80% 2.62% 0.00% 3.53% 34.22% 52.61%  12.63% 33.87% -14.86%	1.51% 0.00% 0.90% 1.54% 5.80% 0.00% 0.00% 3.08% 18.20%  18.95% 2.36% 2.87% 2.62% 2.64% 0.00% 3.53% 32.97% 51.16%  11.88% 33.96% -14.00%	1.43% 0.00% 0.88% 1.50% 5.80% 0.00% 0.00% 3.08% 18.05% 17.88% 2.45% 2.98% 2.47% 2.55% 0.00% 3.53% 31.87% 49.92% 11.28% 34.46% -13.27%	1.36% 0.00% 0.86% 1.47% 5.80% 0.00% 0.00% 3.08% 17.95%  16.69% 2.34% 2.84% 2.35% 2.49% 0.00% 3.53% 30.24% 48.19%  10.82% 34.41% -12.64%	1.29% 0.00% 0.85% 1.45% 5.80% 0.00% 0.00% 3.08% 17.85%  15.58% 2.23% 2.71% 2.24% 2.44% 0.00% 3.53% 28.72% 46.56%	1.24% 0.00% 0.84% 1.44% 5.80% 0.00% 0.00% 3.08% 17.78%  14.63% 2.14% 2.60% 2.16% 2.40% 0.00% 3.53% 27.46% 45.24%  10.04% 34.84% -11.58%	1.20 0.00 0.84 1.44 5.88 0.00 0.00 3.00 2.50 2.30 0.00 3.50 26.20 43.9

Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
NOPLAT: Revenue	9,361	9,524	10,676	12,379	14,236	15,374	16,451	17,602	18,658	19,591	20,571	21,394	22,249
Operating Expenses:	9,301	9,324	10,070	12,373	14,230	15,574	10,451	17,002	10,030	19,591	20,571	21,394	22,243
Cost of product sales	5,374	5,665	5,867	7,678	8,830	9,536	10,298	11,019	11,680	12,376	12,995	13,515	14,056
Cost of service revenues	2,070	2,198	3,011	2,840	3,266	3,527	3,809	4,076	4,320	4,578	4,807	4,999	5,199
Income from operating investments, net	32	2,196 41	48	50	52	55	57	4,076 59	4,320 62	4,378	68	4,999 71	3,199 74
Other income and gains, net	1	2	1	-	-	-	37	-	-	-	-	71	,-
General and administrative expenses	904	898	924	929	1,068	1,153	1,234	1,321	1,400	1,470	1,543	1,605	1,669
Total operating expenses:	8,381	8,804	9,851	11,497	13,216	14,271	15,398	16,475	17,462	18,489	19,413	20,190	20,998
Operating Profit	980	720	825	882	1,020	1,103	1,052	1,127	1,196	1,102	1,158	1,204	1,252
Operating Lease Implied Interest	13	12	15	18	21	24	26	29	32	33	35	37	38
EBIT	993	732	840	900	1,041	1,127	1,079	1,157	1,228	1,135	1,192	1,240	1,290
Depreciation and Amortization		207			-	267	-	-	327	349		400	427
EBITDA	191 1,184		218	233	249		285	305			374		1,717
Less Adjusted Taxes	1,184	939	1,058	1,133	1,290	1,394	1,364	1,462	1,554	1,485	1,566	1,640	1,/1/
Tax Provision													
	2	2	2	2	-	4	-	5	5	-	-	-	
Tax on Operating Lease			_	(22)	(20)	•	(20)			(20)	(20)	(20)	(20)
Tax on Interest Expense	(18)	(14)	(16)	(22)	(28)	(32)	(29)	(29)	(30)	(30)	(29)	(29)	(28
Tax Shield on Other Retirement Plans	19	29	44	(20)	- (25)	- (20)	- (2.4)	- (25)	- (25)	(25)	(2.4)	(22)	(22)
Total Adjusted Taxes	3	17	30	(20)	(25)	(28)	(24)	(25)	(25)	(25)	(24)	(23)	(22)
Change in Deferred Tax		<i>-</i> =	=										
Deferred Tax Assets	23	98	2	-	-	-	-	-	-	-	-	-	-
Deferred Tax Liabilities		4 · · · ÷											
Change in Deferred Tax	(23)	(98)	(2)	-	-	-	-	-	-	-	-	<u>.</u>	-
NOPLAT:	973	651	869	880	1,016	1,099	1,054	1,132	1,203	1,111	1,169	1,217	1,268
Invested Capital:													
Operating Assets:													
Cash and cash equivalents	512	627	467	17	257	129	554	1,007	1,572	1,896	2,199	2,498	2,775
Accounts receivable, net	397	433	636	614	706	762	816	873	925	972	1,020	1,061	1,103
Contract assets	1,049	1,310	1,240	1,484	1,707	1,843	1,972	2,110	2,237	2,349	2,466	2,565	2,667
Inventoried costs, net	137	161	183	330	379	409	438	469	497	522	548	570	593
Deferred income taxes	-	-	-	-	_	-	_	_	_	-	-	-	
Prepaid expenses and other current assets	349	259	220	146	179	196	194	216	233	212	226	237	247
Income taxes receivable	171	209	170	91	116	128	121	138	150	125	134	141	148
Prepaid expenses and other current assets excluding income taxes receivable and assets held for sale	45	50	50	55	63	68	73	78	83	87	91	95	99
Total current assets	2,660	3,049	2,966	2,735	3,407	3,537	4,168	4,891	5,698	6,161	6,685	7,167	7,633
Operating Liabilities:	2,000	3,013	2,300	2,700	3,407	3,337	4,100	4,031	3,030	0,202	0,000	7,207	7,000
Trade accounts payable	460	603	642	664	764	825	882	944	1,001	1,051	1,103	1,148	1,193
Accrued employees' compensation	235	235	235	235	235	235	235	235	235	235	235	235	235
Current portion of workers' compensation liabilities	216	216	216	216	216	216	216	216	216	216	216	216	216
Other current liabilities	462	423	380	382	439	474	507	543	576	604	635	660	686
Total Current Liabilities:	1,373	1,477	1,473	1,497	1,654	1,750	1,841	1,938	2,027	2,106	2,189	2,258	2,331
Operating Working Capital	(1,328)	(1,427)	(1,423)	(1,442)	(1,590)	(1,682)	(1,768)	(1,860)	(1,944)	(2,019)	(2,098)	(2,163)	(2,232)
Net PP&E	2,978	3,107	3,198	3,902	4,516	5,022	5,602	6,035	6,194	6,353	6,514	6,676	6,837
Long-Term Assets:	200	222											
Land and land improvements	309	329	344	396	455	512	576	633	665	698	733	770	808
Buildings and leasehold improvements	2,442	2,643	2,805	3,029	3,241	3,436	3,642	3,861	4,054	4,256	4,469	4,693	4,927
Machinery and other equipment	2,017	2,058	2,122	2,759	3,310	3,807	4,378	4,816	5,056	5,309	5,575	5,853	6,146
Capitalized software costs	234	226	246	271	311	336	360	385	404	424	445	468	491
Other Assets:													
Operating lease assets	192	241	282	330	374	414	458	496	520	546	574	602	632
Other intangible assets, net of accumulated amortization	512	1,159	1,019	891	782	683	603	543	492	449	413	382	356
Deferred tax assets	133	-	-	-	-	-	-	-	-	-	-	-	
Total Long-Term Assets:	5,839	6,656	6,818	7,675	8,474	9,187	10,016	10,733	11,192	11,684	12,209	12,768	13,361
Workers' compensation liabilities	511	506	463	461	461	461	461	461	461	461	461	461	461
Other long-term liabilities	315	362	366	437	502	542	580	621	658	691	726	755	785
Total Long-Term Liabilities:	826	868	829	898	963	1,004	1,042	1,082	1,119	1,152	1,187	1,216	1,246
PV of Operating Leases	157	194	246	300	347	386	431	464	476	489	501	514	526
Invested Capital	6,820	7,662	8,010	9,538	10,089	11,138	12,378	13,362	13,845	14,377	14,938	15,551	16,195
·	,	,	,	•	•	•	,	,	•	•			,
NOPLAT	973	651	869	880	1,016	1,099	1,054	1,132	1,203	1,111	1,169	1,217	1,268
Change in IC	(225)	(842)	(348)	(1,528)	(551)	(1,049)	(1,240)	(984)	(483)	(532)	(561)	(613)	(644)
FCF	748	(191)	521	(647)	465	50	(185)	147	720	579	608	604	624
	7-10	(±3±)	521	(0-77)	-100	30	(200)	A-77	, 20	3,3	000		024
Return on Invested Capital (ROIC):													
NOPLAT	973	651	869	880	1,016	1,099	1,054	1,132	1,203	1,111	1,169	1,217	1,268
Beginning IC	6,595	6,820	7,662	8,010	9,538	10,089	1,034	1,132	1,203	13,845	14,377	1,217	
ROIC	14.75%	9.54%	11.34%	10.99%	10.65%		9.47%	9.15%	9.00%	8.02%	8.13%	8.15%	15,551 8.15%
NOIC	14./5%	5.54%	11.54%	10.33%	10.05%	10.89%	J.4/%	3.15%	3.00%	0.UZ%	0.15%	0.15%	5.15%
Economic Profit (EP):													
ELINGHIC PRODUCTED.													
	c ===	C 000	7.000	0.000		40.000	44 455	40.000	40.000	40.0	4 4 6	4 4 4 4 4	4
Beginning IC	6,595	6,820	7,662	8,010	9,538	10,089	11,138	12,378	13,362	13,845	14,377	14,938	
	6,595 8.37% 552	6,820 3.16% 216	7,662 4.95% 380	8,010 4.61% 369	<b>9,538</b> 4.27% <b>408</b>	<b>10,089</b> 4.51% <b>455</b>	<b>11,138</b> 3.08% <b>344</b>	<b>12,378</b> 2.76% <b>342</b>	13,362 2.62% 350	13,845 1.64% 227	14,377 1.75% 251	14,938 1.77% 264	15,551 1.77% 276

Weighted Average Cost of Capital (WACC) Estimation

Cost of Equity:		ASSUMPTIONS:
Risk-Free Rate	3.74%	U.S. 30 Year Treasury
Beta	0.69	Weekly 2-year Beta from Bloomberg
Equity Risk Premium	4.88%	Damodaran April trailing 12 Month with adjusted payo
Cost of Equity	7.08%	
Cost of Debt:		
Risk-Free Rate	3.74%	U.S. 30 Year Treasury
Implied Default Premium	1.89%	
Pre-Tax Cost of Debt	5.63%	Huntington Ingalls 7-Year Corporate Bond Yield
Marginal Tax Rate	15.92%	
After-Tax Cost of Debt	4.73%	
Market Value of Common Equity:		MV Weights
Market Value of Common Equity:		MV Weights
Market Value of Common Equity: Total Shares Outstanding	39,855,800	MV Weights
	211.03	MV Weights
Total Shares Outstanding		MV Weights 70.11%
Total Shares Outstanding Current Stock Price	211.03	
Total Shares Outstanding Current Stock Price MV of Equity	211.03	
Total Shares Outstanding Current Stock Price MV of Equity  Market Value of Debt:	8,410,769,474.00	
Total Shares Outstanding Current Stock Price MV of Equity  Market Value of Debt: Short-Term Debt	8,410,769,474.00	
Total Shares Outstanding Current Stock Price MV of Equity  Market Value of Debt: Short-Term Debt Current Portion of LTD	211.03 8,410,769,474.00 399,000,000	
Total Shares Outstanding Current Stock Price MV of Equity  Market Value of Debt: Short-Term Debt Current Portion of LTD Long-Term Debt	211.03 <b>8,410,769,474.00</b> 399,000,000 - 2,905,100,000	

**Estimated WACC** 

6.38%

Discounted Cash Flow (DCF) and Economic Profit (EP) Valuation Models

Key	In	pu	ts

CV Growth of NOPLAT	2.50%
CV Year ROIC	8.15%
WACC	6.38%
Cost of Equity	7.08%

	2225	20245	20255	22255	2225	22225	22225	2222	20245	20005
Fiscal Years Ending Dec. 31	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
DCF Model:										
Free Cash Flow (FCF)	(647)	465	50	(185)	147	720	579	608	604	624
Continuing Value (CV)	(5.11)			(200)						22,655
PV of FCF	(608)	411	41	(145)	108	497	375	371	346	12,983
	, ,									
Value of Operating Assets:	14,379									
Non-Operating Adjustments	\$ 620	Pension Assets	S							
	\$ (336)	Pension Liabil	ities							
	\$ -	<b>Excess Cash</b>								
	\$ (399)	ST Debt								
	\$	PV Operating	Lease							
	\$	LT Debt								
	\$ (282)	Operating Lea	ase Liabiliti	es						
Value of Equity	10,796									
Shares Outstanding	40									
Intrinsic Value of Last FYE	271									
Implied Price as of Today	276.46									
ED Mandali										
EP Model:  Economic Profit (EP)	369	408	455	344	342	350	227	251	264	276
Continuing Value (CV)	303	406	455	344	342	330	221	251	204	7,104
PV of EP	347	360	378	268	251	242	147	153	151	4,071
I V OI LI	347	300	370	200	231	272	147	133	131	4,071
Total PV of EP	6,369									
Invested Capital (last FYE)	8,010									
Value of Operating Assets:	14,379									
Non-Operating Adjustments	\$ 620	Pension Asse	ts							
	\$ (336)	Pension Liabi	lities							
	\$ -	<b>Excess Cash</b>								
	\$ (399)	ST Debt								
	\$ (282)	<b>PV Operating</b>	Lease							
	\$ (2,905)	LT Debt								
	\$ (282)	Operating Lea	ase Liabiliti	es						
Value of Equity	10,796									
Shares Outstanding	40									
Intrinsic Value of Last FYE	271									
Implied Price as of Today	276.46									

Dividend Discount Model (DDM) or Fundamental P/E Valuation Model

Fiscal Years Ending Dec. 31	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E		2032E
EPS	\$ 11.05	\$ 14.30	\$ 15.92	\$ 15.11	\$ 17.25	\$ 18.88	\$ 15.64	\$ 16.88	\$ 17.75	\$	18.62
Key Assumptions	4.000/										
CV growth of EPS CV Year ROE	1.00% 11.05%										
Cost of Equity	7.08%										
Future Cash Flows											
P/E Multiple (CV Year) EPS (CV Year)										\$	14.95 18.62
Future Stock Price										_	278.33
Dividends Per Share	5.24	5.65	6.05	6.44	6.82	7.20	7.57	7.95	8.32		8.69
Discounted Cash Flows	4.89	4.93	4.93	4.90	4.84	4.78	4.69	4.60	4.49		150.32
Intrinsic Value as of Last FYE	\$ 193.36										
Implied Price as of Today	\$ 197.36										

Relative Valuation Models

			EPS	EPS			Est. 5yr		
Ticker	Company	Price	2023E	2024E	P/E 23	P/E 24	EPS gr.	PEG 23	PEG 24
LMT	Lockheed Martin	\$473.39	\$26.91	\$27.92	\$ 17.59	16.73	5.5	3.19	3.04
LHX	L3Harris Technologies	\$194.54	\$9.36	\$10.60	\$ 20.78	18.35	6.9	3.02	2.66
NOC	Northrop Grumman	\$458.25	\$22.00	\$24.57	\$ 20.83	18.65	4.2	4.98	4.46
GD	General Dynamics Corporation	\$227.69	\$12.77	\$14.75	\$ 17.83	15.4	5.9	3.01	2.60
HON	Honeywell International Inc.	\$196.55	\$9.06	\$10.03	\$ 21.69	19.6	6.9	3.16	2.85
RTX	Raytheon Technologies	\$96.91	\$4.28	\$5.04	\$ 22.64	19.23	15.9	1.43	1.21
			А	verage	20.23	17.99		2.68	2.35
HII	Huntington Ingalls, Incorporated	211.03	11.05	14.30	19.1	14.8	3.62	5.3	4.1

# Implied Relative Value:

P/E (EPS2	3) \$	223.45
P/E (EPS2	4) \$	257.37
PEG (EPS2	23) \$	107.13
PEG (EPS2	24) \$	121.66

Key Management Ratios

Fiscal Years Ending Dec. 31	2020	2021	2022	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	2031E	2032E
Liquidity Ratios:													
Current Ratio	1.10	1.15	0.95	1.08	1.20	1.17	1.31	1.46	1.62	1.69	1.76	1.82	1.87
Quick Ratio	0.41	0.44	0.38	0.26	0.36	0.31	0.45	0.59	0.74	0.82	0.88	0.94	0.98
Cash Ratio	0.23	0.26	0.16	0.01	0.10	0.05	0.18	0.31	0.47	0.54	0.60	0.66	0.70
Asset-Management Ratios:													
Inventory Turnover	68.33	59.16	58.34	37.55	37.55	37.55	37.55	37.55	37.55	37.55	37.55	37.55	37.55
Days Sales Inventory	5.34	6.17	6.26	9.72	9.72	9.72	9.72	9.72	9.72	9.72	9.72	9.72	9.72
Total Asset Turnover	1.15	0.90	0.98	1.09	1.13	1.16	1.14	1.12	1.12	1.13	1.14	1.14	1.15
Accounts Receivable Turnover	23.58	22.00	16.79	20.16	20.16	20.16	20.16	20.16	20.16	20.16	20.16	20.16	20.16
Financial Leverage Ratios:													
Debt-to-Equity Ratio	0.89	1.17	0.72	0.85	0.91	0.74	0.71	0.67	0.61	0.57	0.52	0.48	0.44
Debt-to-Assets Ratio	0.21	0.31	0.23	0.27	0.28	0.24	0.23	0.21	0.20	0.19	0.18	0.17	0.16
Debt-to-Capital	0.47	0.54	0.42	0.46	0.48	0.43	0.42	0.40	0.38	0.36	0.34	0.32	0.31
Profitability Ratios:													
Return on Equity (NI/Beg TSE)	9.90%	6.67%	5.45%	4.06%	5.08%	5.08%	4.69%	5.05%	5.22%	4.10%	4.29%	4.37%	4.45%
Return on Assets (NI/Total Assets)	23.37%	17.51%	18.11%	11.28%	12.48%	12.40%	10.51%	11.10%	11.81%	9.53%	10.03%	10.30%	10.54%
Gross Margins (Gross Profit/Sales)	20.48%	17.44%	16.84%	15.03%	15.03%	15.03%	14.25%	14.25%	14.25%	13.46%	13.46%	13.46%	13.46%
Profit Margins	7.44%	5.71%	5.42%	3.56%	3.96%	4.05%	3.58%	3.80%	3.92%	3.09%	3.18%	3.21%	3.24%
Payout Policy Ratios:													
Dividend Payout Ratio (Dividend/NI)	24.71%	34.19%	33.16%	47.44%	39.50%	38.00%	42.60%	39.55%	38.16%	48.43%	47.07%	46.85%	46.67%
Total Payout Ratio ((Divs. + Repurchases)/NI)	36.8%	52.8%	42.1%	69.1%	51.0%	45.0%	47.5%	42.4%	39.9%	48.4%	47.1%	46.9%	46.7%

Sensitivity Tables

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Net Marginal Tax Rate

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276.46	0.39	0.49	0.59	0.69	0.79	0.89	0.99
3.44%	477.40	404.29	346.31	300.95	260.28	227.53	199.64
3.54%	460.91	391.34	335.88	292.31	253.12	221.46	194.42
3.64%	445.25	378.98	325.88	284.00	246.20	215.58	189.36
3.74%	430.37	367.16	316.28	275.99	239.51	209.88	184.45
3.84%	416.20	355.86	307.06	268.27	233.05	204.36	179.68
3.94%	402.70	345.03	298.19	260.83	226.79	199.00	175.05
4.04%	389.83	334.66	289.66	253.65	220.74	193.81	170.55

# CV Growth of NOPLAT

276.46	2.20%	2.30%	2.40%	2.50%	2.60%	2.70%	2.80%
6.08%	304.09	307.40	310.89	314.58	318.48	322.61	326.99
6.18%	291.82	294.78	297.91	301.20	304.68	308.36	312.25
6.28%	280.16	282.81	285.61	288.55	291.65	294.92	298.38
6.38%	269.07	271.44	273.93	276.56	279.32	282.23	285.30
6.48%	258.51	260.63	262.85	265.18	267.64	270.22	272.94
6.58%	248.45	250.34	252.31	254.38	256.56	258.84	261.25
6.68%	238.85	240.52	242.27	244.11	246.03	248.05	250.18

## Risk-Free Rate

276.46	3.44%	3.54%	3.64%	#REF!	3.84%	3.94%	4.04%
6.87%	289.49	281.40	273.60	273.60	258.83	251.82	245.04
7.62%	290.38	282.25	274.42	274.42	259.56	252.52	245.72
8.37%	291.28	283.11	275.23	275.23	260.31	253.23	246.39
9.12%	292.19	283.97	276.06	276.06	261.06	253.94	247.07
9.87%	293.10	284.84	276.88	276.88	261.81	254.66	247.76
10.62%	294.02	285.72	277.72	277.72	262.56	255.38	248.45
11.37%	294.94	286.60	278.55	278.55	263.33	256.11	249.14

## Marginal Tax Rate

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276.46	12.92%	13.92%	14.92%	15.92%	16.92%	17.92%	18.92%
5.33%	282.05	283.15	284.26	285.38	286.50	287.64	288.78
5.43%	278.86	279.96	281.06	282.17	283.30	284.43	285.57
5.53%	275.71	276.81	277.91	279.02	280.14	281.26	282.40
5.63%	272.61	273.70	274.79	275.90	277.01	278.14	279.27
5.73%	269.55	270.63	271.72	272.82	273.93	275.05	276.18
5.83%	266.52	267.60	268.69	269.79	270.89	272.01	273.13
5.93%	263.54	264.61	265.70	266.79	267.89	269.00	270.12

Pre-tax Cost of Debt

Depreciation Rate

CV ROIC

# CV ROIC

_								
	276.46	6.65%	7.15%	7.65%	8.15%	8.65%	9.15%	9.65%
	5.47%	239.46	252.04	262.98	272.58	281.07	288.63	295.40
	5.97%	240.54	253.13	264.07	273.67	282.15	289.71	296.49
	6.47%	241.65	254.24	265.18	274.78	283.27	290.83	297.61
	6.97%	242.79	255.38	266.32	275.92	284.41	291.97	298.75
	7.47%	243.96	256.55	267.49	277.09	285.59	293.15	299.93
	7.97%	245.16	257.75	268.69	278.30	286.79	294.35	301.13
	8.47%	246.39	258.98	269.93	279.53	288.02	295.58	302.36

# CV Growth of NOPLAT

276.46	2.20%	2.30%	2.40%	2.50%	2.60%	2.70%	2.80%
6.65%	241.42	241.85	242.31	242.78	243.29	243.82	244.38
7.15%	251.70	252.86	254.09	255.37	256.73	258.15	259.66
7.65%	260.64	262.44	264.33	266.31	268.41	270.61	272.94
8.15%	268.48	270.84	273.31	275.91	278.65	281.54	284.59
8.65%	275.41	278.26	281.26	284.40	287.72	291.21	294.90
9.15%	281.59	284.88	288.33	291.96	295.79	299.82	304.07
9.65%	287.13	290.81	294.68	298.74	303.02	307.54	312.30