

TIAA-CREF PROFILE



ROGER W. FERGUSON, JR.
President and Chief Executive Officer

Roger W. Ferguson, Jr., is President and Chief Executive Officer of TIAA-CREF.

Mr. Ferguson joined TIAA-CREF from Swiss Re in April 2008. At Swiss Re, Mr. Ferguson was head of financial services, a member of the executive committee and Chairman of Swiss Re America Holding Corporation.

Previously, Mr. Ferguson served as Vice Chairman of the Board of Governors of the U.S. Federal Reserve System. He was a voting member of the Federal Open Market Committee, served as Chairman of the Financial Stability Forum, and chaired Federal Reserve Board committees on banking supervision and regulation, payment system policy and reserve bank oversight. In 2001, Mr. Ferguson led the Federal Reserve's immediate response to the terrorist attack on September 11.

Prior to joining the Federal Reserve Board, Mr. Ferguson was an Associate and Partner at McKinsey & Company from 1984 to 1997. From 1981 to 1984, he was an attorney at the New York City office of Davis Polk & Wardwell, where he worked on syndicated loans, public offerings, mergers and acquisitions, and new product development.

Mr. Ferguson holds a B.A., J.D. and a Ph.D. in economics, all from Harvard University.

He is a member of the Board of Overseers of Harvard University and of the Board of Trustees of the Institute for Advanced Study. He is also a member of the Council on Foreign Relations and the Group of Thirty.

TIAA-CREF is a national financial services group of companies and the leading provider of retirement services in the academic, research, medical and cultural fields, with more than \$420 billion in combined assets under management (6/30/07). Further information can be found at <http://www.tiaa-cref.org>.

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